



Town of Indian Trail North Carolina
2018 – 2019 Proposed Budget

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TOWN OF INDIAN TRAIL

315 Matthews Indian Trail Rd., Indian Trail, NC 28079

Office: (704) 821-5401

www.Indiantrail.org

May 22, 2018

Dear Mayor Alvarez and Members of Town Council:

I am pleased to present the Recommended FY2018-2019 Operating and Capital Improvement Budget (CIP) for your review and consideration. This budget maintains and enhances all current services to our residents and businesses and preserves our tax rate at \$.185/\$100 of assessed valuation. It has been prepared in accordance with the North Carolina Local Government Budget and Fiscal Control Act. Our Proposed General Fund Budget totals \$11,203,997 with an overall budget of \$15,486,559 (includes Powell Bill, Stormwater & Capital Reserve).

Our Town has attained an Aa1 rating from Moody's. Moody's commented as follows: "*Indian Trail's credit position is very strong. Their Finances are in a robust position. Their all- important fund balance/ surplus far surpasses the US median. Their debt burden is negligible and again materially below the US median. This strong financial rating will serve our town well into the future*".

Property values in our Town have grown from \$3,449,501,612 to \$3,548,839,990 for this budget year (representing a 2.88% increase); and our taxable value of motor vehicles has grown from \$411,647,253 to \$435,407,241 (representing a 5.77% increase). With a conservative budgeted collection rate of 96% (our actual collection % for this year currently stands at 99.77%), each \$.01 of our adopted tax rate of \$.185 per \$100 of assessed value generates \$382,488

The Debt Service/ Capital Reserve Fund is an appropriation in the amount of \$.05 of our \$.185 tax rate (27.02% of our tax levy). By ordinance made effective on July 1, 2015, the Debt Service/ Capital Reserve Fund is set to expire on June 30, 2024. For this budget year the annual appropriation into this fund is \$1,912,437. Of this amount \$1,474,773 is earmarked for current debt service, leaving \$437,664 available for future capital projects and related future debt service.

This budget reflects two additional positions. A Maintenance Tech to our Public Works Department to assist with maintaining our parks, fields and grounds. Our Parks & Recreation Department is also adding a new position that will oversee our expanding park programs.

Please find some additional changes/highlights:

- A) **Economic Development (ED):** Our ED Budget reflects \$275,000. \$50,000 for our newly hired Economic Development retail consultant and the remaining \$225,000 for shovel ready projects that fit our town's master plan.
- B) **Legal:** Our Legal budget is flat to last year, based on current running rates and next year's projections.
- C) **Solid Waste** Is tied to our existing contract and it reflects a 1.039% increase over last year based on a 1.6% CPI adjustment and anticipated growth.
- D) **Law Enforcement:** This budget reflects a stable workforce. A 4% salary increase for all officers is reflected in this budget (as this was passed on from Union County).

- E) **Contingency:** - A Budget of \$255,000 is included for any possible unbudgeted appropriation that may be required/justified. Use of these funds will need to be brought before the Town Council before said monies will be allowed to be transferred to an appropriate account for disposition.
- F) **Debt Service:** Is tied out to our schedule, no additional debt service is reflected in this budget; based on timing of projects we would front said proceeds and then reimburse said at time of future borrowing.
- G) **Grants:** We continue to allocate monies for Grants if needed for matching purposes. A goal this year for all department heads is to seek grants related to their respective units.
- H) **Operating Capital Request:** We have allocated \$32,000 as follows:
 - \$22,000 for an upgrade to our motor fleet
 - \$10,000 possible UDO changes.
- I) **Employee Benefits:** This budget reflects a 2% COLA adjustment for all full -time employees.
- J) **Healthcare:** This budget reflects a continued health insurance plan for our full-time employees. We have eliminated the Town's participation in the HRA plan in efforts to offset the increase in said health insurance plan. In addition, the town will be offering a wellness program.
- K) **Storm-water-** This budget reflects a commitment to ensuring our Storm-water needs are addressed.
- L) **Capital Improvement Program (CIP):** Is robust as we continue to react to our town's needs as we continue to grow. No projects were deferred and we have confirmed funding flexibility for said projects. A fourteen-year future funding program has been crafted and we will continue to monitor it annually. We look forward to continuing to work with our Mayor and Council as we prioritize our CIP projects.
- M) **Organizational Chart:** The chart reflects staffing as we begin the new fiscal year. It will always be subject to change to reflect hand-picked staff that are appraised based on discipline, accountability and performance.

In closing I want to take this opportunity to thank the Mayor and Council for their full support and ability to communicate with staff and myself. Special thanks to staff for their able support in the preparation of this budget document.

Sincerely,



Patrick N. Sadek, P.E.
Town Manager



**TOWN OF INDIAN TRAIL
BUDGET ORDINANCE
FISCAL YEAR 2018-2019**

BE IT ORDAINED by the Town Council of Indian Trail, North Carolina in accordance with the North Carolina Budget and Fiscal Control Act:

Section 1: The following amounts are hereby appropriated in the General Fund for the operation of the Town government and its activities for the fiscal year beginning July 1, 2018 and ending June 30, 2019.

EXPENSES:

DEPARTMENTS:

Governing Body	\$ 77,607
Administration	\$ 349,974
Finance	\$ 300,994
Planning	\$ 506,295
Code Enforcement	\$ 193,020
Communications/IT	\$ 298,257
Comm. & Economic Development	\$ 275,000
Crooked Creek Park	\$ 23,500
Engineering	\$ 219,262
Parks & Recreation	\$ 648,975
Human Resources	\$ 425,549
Tax	\$ 219,480
Public Works	\$ 1,143,406
Solid Waste	\$ 1,710,697
Facilities	\$ 377,900
Legal Cost Center	\$ 114,000
Law Enforcement	\$ 2,443,308
Debt Service	\$ 1,474,773
Grants	\$ 125,000
Contingency	\$ 255,000
Operating Capital Request	<u>\$ 32,000</u>
Subtotal	<u>\$ 11,213,997</u>

Total Transfers to	
Debt Services and Capital	
Reserve Fund	
Ad Valorem (Real Property)	\$ 1,703,441
Motor Vehicles (Personal Property)	<u>\$ 208,996</u>
Subtotal	<u>\$ 1,912,437</u>

Total **\$13,126,434**

Section 2: It is estimated the following revenues will be available in the General Fund for the fiscal year beginning July 1, 2017 and ending June 30, 2018.

REVENUES:

Taxes – Ad Valorem	\$ 6,302,740
Taxes – Motor Vehicle	\$ 773,284
Taxes – Local Option Sales	\$ 2,100,000
Parks and Recreation Revenue	\$ 183,253
Video Programming Distribution	\$ 300,000
Beer & Wine Tax	\$ 165,000
ABC Distribution	\$ 175,000
Utility Franchise Tax	\$ 1,300,000
Investment Earnings	\$ 120,000
Planning Revenues	\$ 135,000
Alarm Revenue	\$ 16,903
Technology Fees	\$ 10,000
Gas Tax Refund	\$ 0
Donations	\$ 0
Gross Vehicle Rental Receipts	\$ 4,481
Heavy Equipment Rental Tax	\$ 33,000
Solid Waste Disposal Distribution	\$ 25,000
Engineering Renewal & Release	\$ 8,000
Fund Balance Appropriation	\$ 0
Subtotal	<u>\$ 11,651,661</u>
Transfer from Capital Reserve Fund	\$ 1,474,773
Total	<u>\$ 13,126,434</u>

Section 3:

POWELL BILL

Total Expected Expenses	\$ 877,500
Total Expected Revenues	\$ 877,500

Section 4:

STORMWATER UTILITY

Total Expected Expenses	\$ 1,482,625
Total Expected Revenues	\$ 1,482,625

Section 5:

CAPITAL RESERVE FUND

Total Transfers from:	
General Fund	\$ 1,912,437
Fund Balance Appropriation	
Total Transfers to:	
General Fund Debt Service	\$ 1,474,773
Powell Bill- Street Resurfacing	
Current Year Funds Available	
For Transfer	\$ 437,664

Section 6: There is hereby levied a tax at the rate of eighteen and one-half cents per one hundred dollars (\$100) valuation of taxable property as listed for taxes as of January 1, for the purpose of raising the revenue listed as “Taxes Ad Valorem” in the General Fund in Section 2 of this ordinance.

This rate is based on a total valuation of property for the purpose of taxation of \$3,984,247,231 and an estimated rate of collection of 96% for a net property valuation of \$3,824,877,342. One penny on the tax rate will yield \$382,488.

Section 7: The Budget Officer is hereby authorized to transfer appropriations as contained herein under the following conditions:

- a. He/She may transfer amounts between line item expenditures within a department. These changes should not result in an increase in recurring obligations such as salaries.
- b. He/She may transfer amounts up to \$5,000 between departments, including contingency appropriations, within the same fund.
- c. He/She must make an official report on such transfers at the next regular meeting of the Governing Board.

Section 8: SPECIAL AUTHORIZATIONS – Debt Services and Capital Reserve Fund

There is hereby appropriated to the Debt Services and Capital Reserve Fund as a transfer from the General Fund an amount equal to five cents per one hundred dollars (\$100) valuation of taxable property as listed for taxes as of January 1. Funds appropriated can only be utilized for debt services and capital expenditures as specified in the Capital Reserve Fund Ordinance and any subsequent amendments thereto in the current or future fiscal years.

Section 9: ENCUMBRANCES - Appropriations herein authorized and made shall have the amount of outstanding encumbrances as of June 30, 2017 added to each appropriation, as it appears in order to account for the expenditures in the fiscal year they are paid.

Section 10: The Town Council shall adopt a schedule of fees and rates for various services, as may be amended from time to time as determined appropriate, to provide funding to cover costs for the provision of designated services.

REFERENCE PLANNING, ENGINEERING, & PARKS AND RECREATION SCHEDULES IN ADOPTED BUDGET

Section 11: Copies of this Budget Ordinance shall be furnished to the Clerk, the Governing Board, the Budget Officer and the Finance Director and to be kept on file by them for their direction in the disbursement of funds.

Adopted this the 13th day of June, 2018

Michael L. Alvarez, Mayor

Town Clerk

**FISCAL YEAR 2018/2019
OFFICIALS AND MANAGERS**

MAYOR

Michael Alvarez

MAYOR PRO-TERM

David Cohn

COUNCIL MEMBERS

Mike Head

Shirley Howe

Marcus McIntyre

Jerry Morse

TOWN MANAGER

Patrick Sadek, P.E.

TOWN CLERK

Kathy Queen

FINANCE DIRECTOR

Jim Wojtowicz, CPA

TOWN ATTORNEY

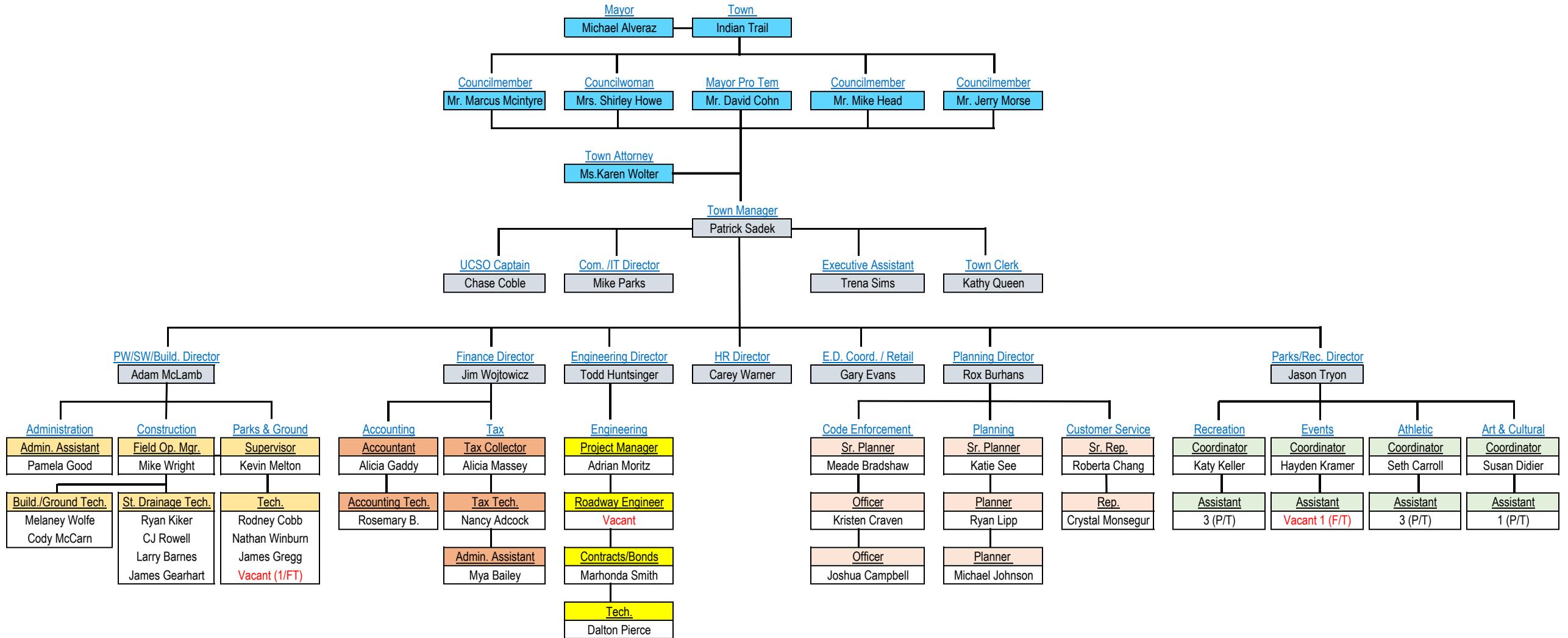
Bridgewatt & Snover, PLLC

UNION COUNTY SHERIFF'S

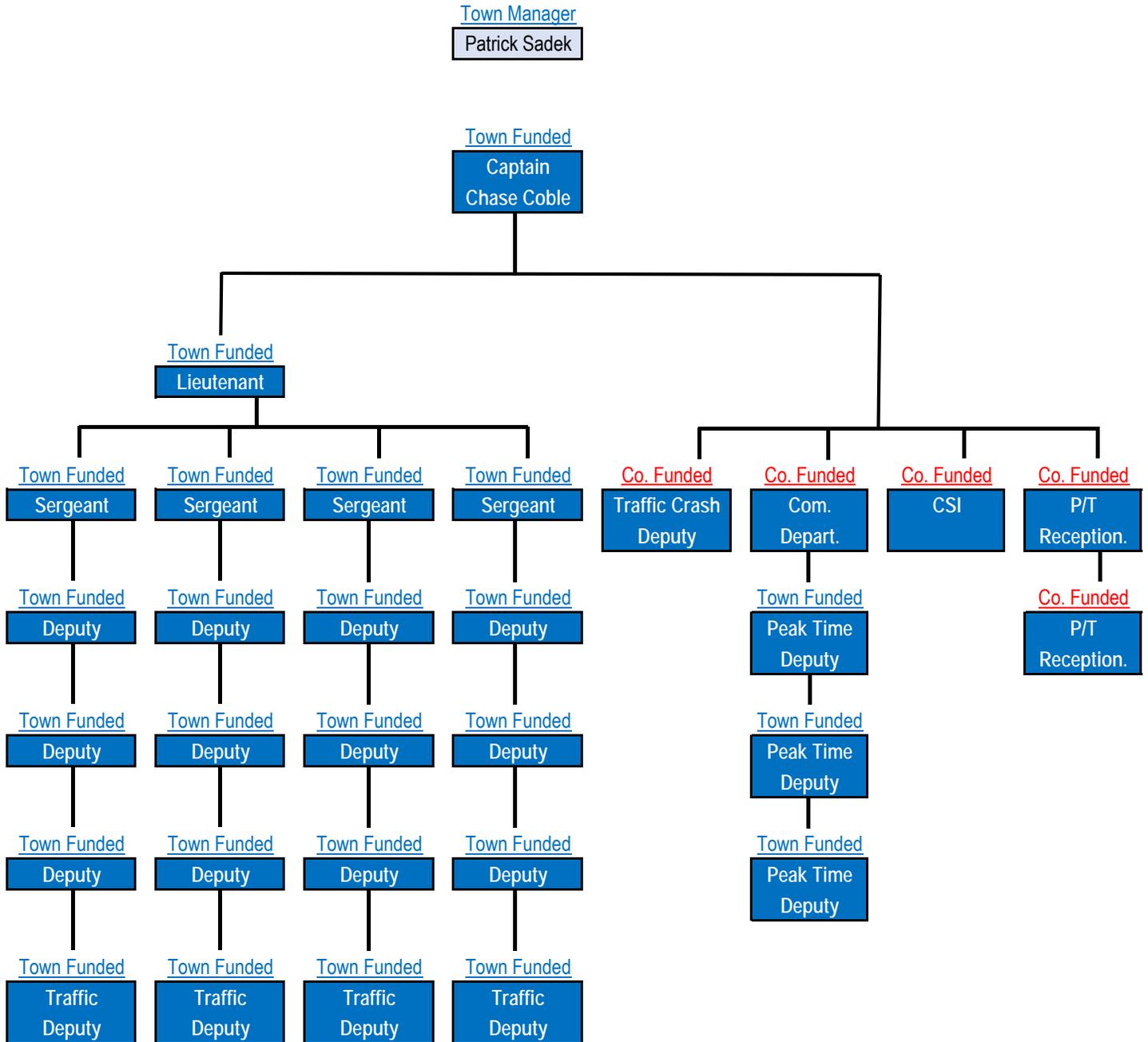
OFFICE LIAISON

Captain Chase Coble

Town of Indian Trail Organizational Chart FY18/19



Town of Indian Trail // UCSO Organizational Chart - FY18/19



Debt Service

Projects	Bond Type	Interest Rate (%)	Original Loan	Principal Paid to-Date	Current Outstanding	Debt Svcs. (Principal)	Debt Svcs. (Interest)	Final Debt Pay/Yr.
Purchase of Admin. Bldg.		3.70%	\$1,120,000	\$760,000	\$360,000	\$80,000	\$12,580	2022
Purchase of Land (Chestnut Park)		3.39%	\$1,750,000	\$875,000	\$875,000	\$116,667	\$28,674	2025
Purchase of Land (CC Park)		2.19%	\$1,250,000	\$687,500	\$562,500	\$125,000	\$11,634	2023
Streets Bond (Sold)	Private	2.15%	\$3,000,000	\$520,000	\$2,480,000	\$104,000	\$53,320	2028
Streets, Monroe, Park Bond* (Sold)	Public	1.5-2.62%	\$8,000,000	\$2,025,001	\$5,975,001	\$405,001	\$121,563	2023
Construction of New Town Hall	Public	2.51%	\$4,750,000	\$634,000	\$4,116,000	\$317,000	\$99,333	2031
			\$19,870,000	\$5,501,501	\$14,368,501	\$1,147,668	\$327,104	

Bonds* (Public) - Streets, Monroe Rd., Park Bond* (Sold)	Bond Type	Interest Rate	Original Loan	Principal Paid to-Date	Current Outstanding	Debt Svcs. (Principal)	Debt Svcs. (Interest)	Final Debt Pay/Yr.
Streets Bond	Public	1.5%-2.62	\$1,500,000	\$379,688	\$1,120,313	\$75,938	\$22,793	2023
Old Monroe Rd. Bond	Public	1.5%-2.62	\$500,000	\$126,563	\$373,438	\$25,313	\$7,598	2023
Park Bond	Public	1.5%-2.62	\$6,000,000	\$1,518,750	\$4,481,250	\$303,750	\$91,172	2023
			\$8,000,000	\$2,025,001	\$5,975,001	\$405,001	\$121,563	

Authorized & Unissued	Bond Type	Interest Rate	Original Loan	Principal Paid to-Date	Current Outstanding	Debt Svcs. (Principal)	Debt Svcs. (Interest)	Final Debt Pay/Yr.
Monroe Rd. Bond	Public	0.00%	\$9,500,000	\$0	\$0	\$0	\$0	2033
Park Bond	Public	0.00%	\$2,500,000	\$0	\$0	\$0	\$0	2033
Streets Bonds	Private	0.00%	\$2,500,000	\$0	\$0	\$0	\$0	2033
			\$14,500,000	\$0	\$0	\$0	\$0	

*Bond Activity
Streets
Monroe Rd.
Parks

Voter Approved	Sold & Unused	Authorized & Unissued	Total Bond Remaining
\$7,000,000	\$1,385,262	\$2,500,000	\$3,885,262
\$10,000,000	\$500,000	\$9,500,000	\$10,000,000
\$8,500,000	\$0	\$2,500,000	\$2,500,000
\$25,500,000	\$1,885,262	\$14,500,000	\$16,385,262

Revenue Summary

<u>Line Item No.</u>	<u>Revenues</u>	<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End Actual</u>	<u>Year End Approved</u>	<u>Manager's Recommend.</u>	<u>Approved Adopted</u>
10-00-3100-110-000	Ad Valorem Taxes	0	6,126,315	6,302,740	0
10-00-3100-170-000	Penalty on Delinquent Taxes	0	0	0	0
10-00-3101-110-001	Overage - Tax Dept. Collection	0	0	0	0
10-00-3101-110-002	UC Release Adjustments	0	0	0	0
10-00-3101-110-003	Prior year refund	0	0	0	0
10-00-3120-110-XXX	Motor Vehicle Taxes	0	731,085	773,284	0
10-00-3120-110-001	Motor Vehicle Tax - Prior years	0	0	0	0
10-00-3123-110-000	Motor Vehicle Tax write off	0	0	0	0
10-00-3100-110-201	Transportation Improvement Revenue	0	0	0	0
10-00-3100-110-202	Park Revenue	0	0	183,253	0
10-00-3231-310-000	Sales Taxes	0	2,000,000	2,100,000	0
10-00-3260-110-000	Privilege License	0	0	0	0
10-00-3260-110-002	Privilege License Penalty/Interest	0	0	0	0
10-00-3260-110-003	Overpayment Overage	0	0	0	0
10-00-3261-310-000	Video Programing Dist.	0	307,532	300,000	0
10-00-3322-310-000	Beer & Wine Tax	0	160,000	165,000	0
10-00-3324-310-000	Utility Franchise Tax	0	1,285,000	1,300,000	0
10-00-3350-352-000	Gas Tax Refund	0	0	0	0
10-00-3351-800-000	Gross Vehicle Rental Receipt	0	2,000	4,481	0
10-00-3352-800-000	Heavy Equipment Rental Tax	0	30,000	33,000	0
10-00-3831-800-000	Investment Earnings	0	45,000	120,000	0
10-00-3832-610-001	Ridgefield Revenue	0	0	0	0
10-00-3832-610-002	Ridgefield Penalty & Interest	0	0	0	0
10-00-3833-800-000	Donations	0	0	0	0
10-00-3837-800-000	ABC Distribution/reimbursement	0	100,000	175,000	0
10-00-3839-890-000	Misc. Revenue	0	0	0	0
10-00-3839-890-001	Request for PIRs	0	0	0	0
10-00-3839-890-002	Misc. Recycling Revenue	0	0	0	0
10-00-3839-890-003	NSF Check Fees	0	0	0	0
10-00-3839-890-004	Attachment Fees	0	0	0	0
10-00-3839-890-008	Advertising Fee	0	0	0	0
10-00-3839-890-009	Late List Fee	0	0	0	0
10-00-3839-920-001	Comm. & ED in kind	0	0	0	0
10-00-3990-980-000	Prior year rollover to capital projects	0	0	0	0

10-00-3990-980-001	CY rollover transfer to capital projects	0	0	0	0
10-00-3991-991-000	Fund Balance Appropriation	0	0	0	0
10-20-3451-800-001	Eng. Renewal & Fees	0	5,000	8,000	0
10-20-3460-330-001	Traffic Impact Study Review	0	0	0	0
10-30-3471-320-000	Solid waste Disp. Distribution	0	24,000	25,000	0
10-40-3491-800-001	Planning Revenue	0	120,000	135,000	0
10-40-3491-800-002	Planning Refunds	0	0	0	0
10-00-3427-600-000	Technology Fees	0	10,000	10,000	0
10-40-3498-800-001	Alarm Revenue	0	17,000	16,903	0
10-40-3498-800-002	Refund Alarms	0	0	0	0
10-40-3839-890-002	Planning Fee / Lien Property	0	0	0	0
10-40-3839-890-004	Code Enforcement Citation	0	0	0	0
10-80-3613-860-000	Park Rental Revenue Crossing Paths	0	1,000	0	0
10-80-3613-841-002	Park Sponsorship Revenue CC Park	0	26,000	0	0
10-80-3613-890-000	Park Concession Revenue CC Park	0	3,000	0	0
10-80-3613-891-002	Dog Park Revenue CC Park	0	1,500	0	0
10-80-3613-860-001	Park Rental Revenue CSP	0	24,000	0	0
10-80-3613-841-001	Park Sponsorship Revenue CSP	0	2,000	0	0
10-80-3613-860-002	Park Rent Revenue CCP	0	73,000	0	0
10-80-3613-841-003	CCP Park Event Sponsorship Revenue	0	10,000	0	0
10-80-3613-892-000	Program Revenue - Civic/CAC/CCP	0	4,500	0	0
10-80-3613-892-001	Program Revenue CS Park	0	2,000	0	0
10-80-3613-892-002	Program Revenue CC Park	0	3,000	0	0
10-80-3620-800-006	July 4th Parade	0	0	0	0
10-80-3620-800-007	Cultural Festival Vendor Revenue	0	0	0	0
10-80-3620-800-009	General Events Comm. Revenue	0	0	0	0
10-80-3620-800-011	Christmas Parade Revenue	0	0	0	0
10-80-3620-890-001	Events Equipment Rental Revenue	0	0	0	0
10-80-3833-840-000	Cultural Arts Center Donations	0	0	0	0
General Fund =		0	11,112,932	11,651,661	0

TRANSFERS/INFLOWS

Transfers from Other Funds	0	2,702,870	1,474,773	0
Proceeds from Debt Issuance	0	0	0	0
	0	2,702,870	1,474,773	

TOT. GF REVENUE & TRANSFERS =	0	13,815,802	13,126,434	
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POWELL BILL FUND

15-20-3316-230-000	Powel Bill funds	0	850,000	875,500	0
15-20-3831-491-000	Investment Income	0	2,000	2,000	0
15-00-3839-000-000	Revenue form canceled PY expense	0	0	0	0
15-20-3990-980-000	PY rollover transfer to Cap. Projects	0	0	0	0
15-20-3990-980-001	CY rollover transfer to Cap. Projects	0	0	0	0
15-00-3981-980-000	FB appropriated-transfer from GF	0	850,000	0	0
Powell Bill Revenue =		0	1,702,000	877,500	0

STORMWATER FUND

60-90-3750-000-000	Storm water Revenue	0	1,437,500	1,480,625	0
60-90-3831-497-000	Investment Income	0	1,000	2,000	0
60-00-3839-000-000	Revenue from cancelled PY expense	0	0	0	0
60-90-3839-890-000	Other Misc. Revenue	0	0	0	0
60-90-3990-980-000	PY rollover transfer to capital Project	0	0	0	0
60-90-3990-980-001	CY rollover to capital projects	0	0	0	0
60-90-3991-991-000	Fund balance appropriated	0	0	0	0
Storm-water-Enterprise Fund =		0	1,438,500	1,482,625	0

Total Revenue =	0	16,956,302	15,486,559	0
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Expense Summary Worksheet

<u>Line Item No.</u>	<u>Expenses</u>	<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End Actual</u>	<u>2017-2018 Approved</u>	<u>Manager's Recommend.</u>	<u>Approved/ Adopted</u>
	General Fund				
	Governing Body	0	61,320	77,607	
	Administration Dept.	0	582,243	349,974	
	Finance Dept.	0	488,938	300,994	
	Planning & Neighborhood Svc. Dept.	0	517,221	506,295	
	Code Enforce. & Community Aesthetic	0	190,491	193,020	
	Communication & Info. Tech. Dept.	0	0	298,257	
	Community & Economic Development	0	275,000	275,000	
	Engineering Dept.	0	275,580	219,262	
	Parks & Rec Dept.	0	639,638	648,975	
	Crooked Creek Park Cost Center	0	103,400	23,500	
	Human Resources Dept.	0	367,132	425,549	
	Tax Division	0	185,499	219,480	
	Public Works Division	0	932,064	1,143,406	
	Fleet Maintenance Division	0	16,900	0	
	Legal Cost Center	0	125,000	114,000	
	Law Enforcement Cost Center	0	2,347,271	2,443,308	
	Debt Service Funds	0	1,500,692	1,474,773	
	Solid Waste Services	0	1,646,165	1,710,697	
	Facilities	0	0	377,900	
	Contingency	0	175,000	255,000	
	Grants	0	125,000	125,000	
	Operating Capital Request	0	206,200	32,000	
	Subtotal General Fund Expenses	-	10,760,754	11,213,997	

Transfers/Outflows

	To Other Funds/Debt Serv/Capital Reserve	0	1,500,692	1,474,773	
	To Capital Projects	0	0	0	
	Fund balance appropriation- Powell Bill	0	850,000	0	
	TIF Transfer to Capital Projects Fund	0	0	0	
	PY Rollover-TIF Transfer to CIP	0	0	0	
	Current funds available for transfer	0	352,178	437,664	
		0	2,702,870	1,912,437	

	General Fund Expenses & Transfers	0	13,463,624	13,126,434	
	Powel Bill Fund	0	1,702,000	877,500	
	Stormwater Fund	0	1,438,500	1,482,625	
	All Fund Expenses & Transfers	0	16,604,124	15,486,559	

Governing Body

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-00-4110-121-000	Board member Salaries	39,811	41,925	57,513	
10-00-4110-181-000	SS & Medicare Contribution	3,045	3,208	4,400	
10-00-4110-186-000	Worker Compensation / EAP	0	144	144	
10-00-4110-220-000	Meeting expenses	1,384	1,200	2,500	
10-00-4110-231-000	Citizen Academy	0	800	0	
10-00-4110-260-000	Supplies	555	500	500	
10-00-4110-312-000	Travel Expense	0	1,000	1,500	
10-00-4110-329-000	Other Communications	2,737	2,500	0	
10-00-4110-370-000	Advertising	24	400	400	
10-00-4110-375-000	Public Outreach	267	500	500	
10-00-4110-395-000	Training	449	2,500	3,500	
10-00-4110-399-000	Volunteer Committee Expenses	195	1,750	1,750	
10-00-4110-498-000	Grants to Outside Agencies	0	3,000	3,000	
10-00-4110-499-000	Misc. Expense	287	700	700	
10-00-4110-499-001	Staff Events	662	1,193	1,200	
		49,416	61,320	77,607	

Administration Department

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Actual</u>	<u>Recommend.</u>	<u>Adopted</u>
10-00-4120-121-000	Salaries	410,886	325,433	217,584	
10-00-4120-181-000	SS & Medicare Contribution	5,899	4,872	3,155	
10-00-4120-182-000	Retirement	19,583	24,704	11,500	
10-00-4120-183-000	Health Insurance	36,047	38,534	27,585	
10-00-4120-189-000	Other Fringe Benefits	5,100	7,800	4,800	
10-00-4120-260-000	Office Supplies	4,502	6,000	4,000	
10-00-4120-311-000	Travel Expense	2,464	4,000	3,000	
10-00-4120-315-000	Business Expense	67	700	1,000	
10-00-4120-321-000	Telephone	14,136	12,000	0	
10-00-4120-325-000	Postage	971	1,000	150	
10-00-4120-329-000	Other Communications	1,441	1,000	0	
10-00-4120-341-000	Printing & Binding	9,660	20,800	8,000	
10-00-4120-343-000	Printer Copier Usage	1,283	600	300	
10-00-4120-391-000	Advertising	99	2,500	1,000	
10-00-4120-395-000	Staff Training & Education	1,867	4,000	4,000	
10-00-4120-397-000	Contract Services	55,707	49,300	15,000	
10-00-4120-399-102	Bond Expenses	0	0	0	
10-00-4120-439-000	Equip Lease Payments	21,447	21,000	0	
10-00-4120-491-000	Dues & Subscriptions	54,423	51,500	42,500	
10-00-4120-499-000	Misc. Expense	458	500	400	
10-00-4120-499-001	Property Taxes Paid	1,435	2,000	2,000	
10-00-4120-511-000	Office Furniture & Equip. < \$5,000	0	4,000	4,000	
		647,475	582,243	349,974	

Legal

<u>Line Item No.</u>	<u>Expenses</u>	<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End Actual</u>	<u>Year End Approved</u>	<u>Manager's Recommend.</u>	<u>Approved Adopted</u>
10-00-4150-192-000	Governing Body	17,348	15,000	15,000	
10-00-4150-192-001	Administration	46,608	40,900	45,000	
10-00-4150-192-002	Finance	360	600	1,000	
10-00-4150-192-003	Community & Economic Develop.	0	0	0	
10-00-4150-192-004	Human Resources	8,518	2,000	2,000	
10-00-4150-192-005	Tax	0	0	0	
10-00-4150-192-006	Planning	42,216	60,000	30,000	
10-00-4150-192-007	Engineering	30,118	6,500	15,000	
10-00-4150-192-008	Bond Legal Expense	0	0	0	
10-00-4150-192-009	Parks & Rec	814	0	2,000	
10-00-4150-192-010	Public Works	0	0	4,000	
10-00-4150-192-011	Town Hall	0	0	0	
10-00-4150-192-012	General	0	0	0	
10-00-4150-192-013	Code Enforcement	0	0	0	
10-00-4150-192-014	Real Estate	0	0	0	
10-00-4150-192-015	ABC Store	0	0	0	
		145,981	125,000	114,000	

Human Resources Department

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-00-5000-121-000	Salaries	35,069	89,410	76,960	
10-00-5000-125-000	Employee Incentive Program	45,540	15,000	16,500	
10-00-5000-141-000	Salary Pool	0	41,715	75,000	
10-00-5000-142-000	SS & MED Contribution - Sal Pool	211	3,220	1,116	
10-00-5000-143-000	Retirement - Salary Pool	0	3,400	5,900	
10-00-5000-144-000	401(K) Contribution Salary Pool	0	2,600	3,750	
10-00-5000-181-000	SS & Medicare Contribution	487	2,392	1,142	
10-00-5000-182-000	Retirement	3,631	5,430	6,136	
10-00-5000-182-001	401(K) Contribution	92,661	92,500	110,000	
10-00-5000-183-000	Health Insurance	4,093	8,160	9,085	
10-00-5000-185-000	Unemployment Insurance	525	6,000	4,000	
10-00-5000-189-000	Flexible Spending	12,291	2,000	10,000	
10-00-5000-189-001	Other Fringe Benefits	275	600	0	
10-00-5000-260-000	Office Supplies	1,424	600	500	
10-00-5000-260-001	First Aid Supplies	307	350	750	
10-00-5000-311-000	Travel Expense	20	1,500	500	
10-00-5000-325-000	Postage	86	50	50	
10-00-5000-343-000	Printer / Copier Usage	323	100	0	
10-00-5000-391-000	Job Advertising	2,236	2,000	1,500	
10-00-5000-145-000	LTD - Salary Pool	0	150	0	
10-00-5000-395-000	Staff Training	508	1,000	1,000	
10-00-5000-395-001	In-House Training	2,990	5,000	5,000	
10-00-5000-397-000	Contract Services	15,193	7,500	6,000	
10-00-5000-397-001	Employment Screening	3,131	2,000	2,000	
10-00-5000-450-000	Insurance Bonding	64,347	70,040	85,000	
10-00-5000-491-000	Dues & Subscriptions	647	1,130	560	
10-00-5000-499-000	Misc.	5	85	0	
10-00-5000-499-001	Staff Events	1,643	3,000	2,800	
10-00-5000-499-002	Memorial & Remembrances	222	200	300	
		287,868	367,132	425,549	

Finance Department

<u>Line Item No.</u>	<u>Expenses</u>	<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
		<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-00-4130-121-000	Salaries	252,445	254,802	210,931	
10-00-4130-181-000	SS & Medicare Contribution	3,525	3,714	3,076	
10-00-4130-182-000	Retirement	18,479	19,312	16,432	
10-00-4130-183-000	Health Insurance	34,820	38,260	27,455	
10-00-4130-260-000	Supplies	2,297	2,000	2,200	
10-00-4310-292-000	IT Software	315	8,500	0	
10-00-4130-311-000	Travel Expenses	453	1,500	1,500	
10-00-4130-325-000	Postage	948	900	1,000	
10-00-4310-329-000	IT Com., Internet Cost	9,194	10,750	0	
10-00-4130-343-000	Printer / Copier Usage	103	500	500	
10-00-4130-395-000	Staff Training	2,986	5,000	3,000	
10-00-4130-397-000	Contract Services	25,750	26,000	30,000	
10-00-4210-397-001	IT Projects and Applications	437	1,000	0	
10-00-4130-397-002	IT Maintenance Contracts	23,494	35,000	0	
10-00-4130-397-003	IT Support Services	55,200	55,200	0	
10-00-4130-397-004	DPS Service Fee	9,706	9,600	0	
10-00-4130-398-000	CPI Security Systems	3,080	3,100	0	
10-00-4130-491-000	Dues & Subscriptions	160	200	200	
10-00-4130-494-000	Bank Charges	729	5,000	2,000	
10-00-4130-499-000	Misc. Expenses	221	100	200	
10-00-4120-511-000	Office Furniture	20,535	3,500	2,500	
		464,877	483,938	300,994	

**Debt Service
General Fund**

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-60-9100-710-012	Street & Sidewalk Bond	104,000	104,000	104,000	
10-60-9100-710-013	2013 Gen. Oblig. Bond-Public	405,000	405,000	405,000	
10-60-9100-720-012	2012 St. Sidewalk Bond-Interest	57,686	55,556	53,320	
10-60-9100-720-013	2013 Gen. Obligation Bonds- (i)	133,713	127,638	121,563	
10-60-9100-760-001	ASB Installment Loan	98,500	95,540	92,580	
10-60-9100-760-002	Chestnut Square Install. Loan	153,250	149,296	145,341	
10-60-9100-760-003	Crooked Creek Install. Loan	142,109	139,372	136,635	
10-60-9100-760-004	Town Hall Installment Loan	432,247	424,290	416,334	
		1,526,505	1,500,692	1,474,773	

Tax Collector Division

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-00-4140-121-000	Salaries	94,282	137,323	146,003	
10-00-4140-181-000	SS & Medicare Contribution	1,350	2,009	2,143	
10-00-4140-182-000	Retirement	6,901	10,445	11,374	
10-00-4140-183-000	Health Insurance	8,885	18,707	18,945	
10-00-4140-260-000	Supplies	1,241	1,000	1,500	
10-00-4140-311-000	Travel Expenses	917	750	1,200	
10-00-4140-325-000	Postage	4,632	5,700	5,700	
10-00-4140-341-000	Printing	972	2,700	2,700	
10-00-4140-343-000	Printer / Copier Usage	58	400	400	
10-00-4140-391-000	Advertising	244	850	850	
10-00-4140-395-000	Staff Training	861	1,000	1,500	
10-00-4140-396-000	Filing Fees	21	50	100	
10-00-4140-396-001	Collection Fees	0	0	25,000	
10-00-4140-397-000	Contract Services	1,645	2,500	0	
10-00-4140-399-000	Technology Fees	0	2,000	0	
10-00-4140-511-000	Office Furniture & Equip, \$5,000	0	0	2,000	
10-00-4140-491-000	Dues & subscriptions	65	65	65	
		122,075	185,499	219,480	

Communication & Info. Tech. Department

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-00-4210-121-000	Salaries	0	0	64,750	
10-00-4210-181-000	SS & Medicare Contribution	0	0	940	
10-00-4210-182-000	Retirement	0	0	5,044	
10-00-4210-183-000	Health Insurance	0	0	9,200	
10-00-4210-189-000	Other Fringe Benefits	0	0	0	
10-00-4210-260-000	Supplies	0	0	300	
10-00-4210-292-000	Software < \$5,000	0	0	22,350	
10-00-4210-311-000	Travel Expenses	0	0	1,100	
10-00-4210-325-000	Postage	0	0	5,000	
10-00-4210-329-000	IT, Com, Internet Cost	0	0	13,380	
10-00-4210-343-000	Printer Copier Usage	0	0	10,000	
10-00-4210-395-000	Staff Training	0	0	1,000	
10-00-4210-397-000	IT Support Services	0	0	56,856	
10-00-4210-397-001	IT Projects & Applications	0	0	0	
10-00-4210-397-002	IT Maintenance Contract	0	0	91,137	
10-00-4210-491-000	Dues & Subscriptions	0	0	1,000	
10-00-4210-499-000	Misc. Expense	0	0	0	
10-00-4210-510-000	IT Hardware >\$5,000	0	0	9,200	
10-00-4210-511-000	IT Hardware <\$5,000	0	0	7,000	
				298,257	

Community & Economic Development Department

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
	Contract Services	0	275,000	275,000	
				275,000	275,000

Parks & Rec Department

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-80-6130-121-000	Salaries	215,339	253,765	303,036	
10-80-6130-126-000	PT / Seasonal Workers	30,491	64,000	57,600	
10-80-6130-181-000	SS & Medicare Contribution	5,334	8,624	8,813	
10-80-6130-182-000	Retirement	15,768	19,270	23,606	
10-80-6130-183-000	Health Insurance	37,919	46,729	56,450	
10-80-6130-189-000	Other Fringe Benefit (moved to IT)	1,725	2,100	0	
10-80-6130-212-000	Uniform	1,624	2,750	2,000	
10-80-6130-260-000	Office Supplies	1,170	1,250	1,250	
10-80-6130-260-001	Sponsorship Supplies	4,796	8,500	7,000	
10-80-6130-260-002	Program Supplies	6,598	12,300	19,000	
10-80-6130-290-000	Park Supplies	2,404	3,100	2,700	
10-80-6130-311-000	Travel Expenses	2,366	2,000	2,300	
10-80-6130-325-000	Park & Rec Postage	298	0	5,900	
10-80-6130-343-000	Printer / Copier	2,040	1,750	2,000	
10-80-6130-359-000	Maintenance & Repair	725	750	500	
10-80-6130-375-000	Public Outreach & advertising	11,487	16,000	17,000	
10-80-6130-395-000	Staff Training	4,715	5,200	3,650	
10-80-6130-397-000	Contract Services	11,330	10,500	12,750	
10-80-6130-491-000	Dues & Subscriptions	766	700	600	
10-80-6130-491-001	Mayor Tree Initiative	2,327	2,800	2,800	
10-80-6130-493-000	Community Events	60,867	88,000	0	
10-80-1603-493-001	Concert in the Park	0	0	24,480	
10-80-6130-493-002	National Night Out	0	0	2,100	
10-80-6130-329-000	Communication & Internet	0	2,900	0	
10-80-6130-330-001	Park Utilities - Crossing Paths Park	0	1,400	0	
10-80-6130-330-001	Park Utilities - Chestnut Sq. Park	0	42,000	0	
10-80-6130-493-006	Halloween Spooktacular	0	0	3,200	
10-80-6130-493-007	Pottery Show	0	0	1,500	
10-80-6130-493-008	Christmas Event	0	0	6,200	
10-80-6130-493-009	Movies in the Park	0	0	11,790	
10-80-6130-493-010	Paws In the Park	0	0	3,200	
10-80-6130-493-012	Easter (Hop to it)	0	0	3,000	
10-80-6130-493-013	Arbor Day / Earth Day	0	0	2,300	
10-80-6130-493-017	Family Fun Day	0	0	30,600	
10-80-6130-493-019	4th of July Parade	0	0	4,500	
10-80-6130-493-023	Food Festival (Fall Festival)	0	0	6,000	

10-80-6130-493-024	5K	0	0	1,000	
10-80-6130-496-003	CCS Park/CC Park Projects	38,424	3,750	0	
10-80-6130-499-000	Misc.	5	500	500	
10-80-6130-511-000	Office Furniture <5,000	397	500	350	
10-80-6130-550-000	Large Equipment > \$5,000	34,549	26,000	11,000	
10-80-6130-551-000	Small Equipment < \$5,000	10,648	12,500	8,300	
		504,114	639,638	648,975	

Crooked Creek Park Cost Center

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Revenues</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-80-3613-860-002	Park Rental Revenue	72,605	73,000	70,000	
10-80-3613-841-002	Park Sponsorship Revenue	37,233	26,000	0	
10-80-3613-890-000	Park Concession Revenue	5,270	3,000	3,300	
10-80-3613-891-002	Dog Park Revenue	2,190	1,500	2,750	
10-80-3613-892-002	Programs	1,080	3,000	2,000	
10-80-3613-841-003	Event Revenues/Sponsorship	1,400	10,000	0	
		119,778	116,500	78,050	

<u>Line Item No.</u>	<u>Expenses</u>				
10-80-6130-260-000	Program Supplies	260	3,000	2,500	
10-80-6131-290-000	Park Supplies	7,435	3,900	4,000	
10-80-6131-330-000	Park Utilities	52,585	85,000	0	
10-80-6131-359-000	Maintenance & Repair	981	2,000	2,000	
10-80-6131-397-000	Contract Services	2,027	1,000	6,500	
10-80-6131-551-000	Small Equip. < \$5,000	7,182	8,500	8,500	
		70,470	103,400	23,500	

Law Enforcement

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-10-4310-194-000	LEO Contract - Deputies	2,238,803	2,333,971	2,443,308	
10-10-4310-194-000	New LEO Position(S) - Deputies	0	0	0	
10-10-4310-194-000	New LEO Position (s) - Deputies	0	0	0	
10-10-4310-194-001	GHSP Grant Positions	0	0	0	
10-10-4310-331-000	Elec.	5,867	10,500	0	
10-10-4310-333-000	Natural Gas	0	900	0	
10-10-4310-334-000	Water & Sewer	362	900	0	
10-10-4310-351-000	Building Maintenance	350	1,000	0	
10-10-4310-397-000	Professional Services	0	0	0	
10-10-4310-398-000	Off Duty Patrol Officers	0	0	0	
10-10-4310-399-900	Traffic Control Duty	0	0	0	
10-10-4310-551-000	Small Equipment < \$5,000	0	0	0	
10-10-4310-499-000	Misc.	0	0	0	
		2,245,381	2,347,271	2,443,308	

Planning & Neighborhood Services Department

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-40-4910-121-000	Salaries	332,734	349,927	365,615	
10-40-4910-181-000	SS & Medicare Contribution	4,609	5,120	5,324	
10-40-4910-182-000	Retirement	24,356	26,444	28,481	
10-40-4910-183-000	Health Insurance	59,074	63,730	65,325	
10-40-4910-189-000	Other Fringe Benefits	600	600	0	
10-40-4910-212-000	Uniforms	0	500	600	
10-40-4910-260-000	Office Supplies	2,246	6,000	5,000	
10-40-4910-311-000	Travel Expenses	892	3,000	2,500	
10-40-4910-321-000	Telephone	0	0	0	
10-40-4910-325-000	Planning Postage	4,696	5,000	5,000	
10-40-4910-329-000	Other Com., Internet Cost	0	0	0	
10-40-4910-341-000	Printing & Binding	38	1,500	0	
10-40-4910-343-000	Printer Copier Usage	2,652	2,500	2,500	
10-40-4910-391-000	Advertising	2,064	6,500	6,500	
10-40-4910-395-000	Staff Training	1,230	4,250	5,000	
10-40-4910-395-001	Committee Training	573	1,000	1,000	
10-40-4910-396-000	Filing Fees	179	300	200	
10-40-4910-397-000	Contract Services-Annexation	2,478	30,000	6,500	
10-40-4910-397-001	Data Processing Equip./License	2,200	2,500	0	
10-40-4910-397-002	Rocky River/Poplin Roundabout	0	0	0	
10-40-4910-491-000	Dues/Subscription/Certifications	996	4,050	3,500	
10-40-4910-499-000	Misc.	0	300	250	
10-40-4910-511-000	Other Equip. < \$5,000	800	4,000	3,000	
		442,416	517,221	506,295	

Code Enforcement and Community Aesthetic

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-40-4911-121-000	Salaries	69,206	108,871	113,644	
10-40-4911-181-000	SS & Medicare Contribution	980	1,585	1,657	
10-40-4911-182-000	Retirement	5,066	8,200	8,853	
10-40-4911-183-000	Health Insurance	12,199	21,535	22,216	
10-40-4911-189-000	Other Fringe Benefits	263	300	0	
10-40-4911-212-000	Uniforms & Clothing	304	600	650	
10-40-4911-260-000	Office Supply & Materials	175	200	200	
10-40-4911-329-000	Other Com.-Internet Cost	1,134	1,200	0	
10-40-4911-375-001	Neighbor. Enhance. Activities	3,001	7,000	42,000	
10-40-4911-397-000	Contract Services	6,407	5,000	3,000	
10-40-4911-397-001	Minimum Housing Program	13	35,000	0	
10-40-4911-511-000	Equipment < \$5,000	325	1,000	800	
		99,072	190,491	193,020	

Engineering Department

<u>Line Item No.</u>	<u>Expenses</u>	<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
		<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-20-4510-121-000	Salaries	151,642	181,710	138,054	
10-20-4510-181-000	SS & Medicare Contribution	2,157	2,660	2,005	
10-20-4510-182-000	Retirement	11,161	13,770	10,743	
10-20-4510-183-000	Health Insurance	20,549	28,040	23,760	
10-20-4510-189-000	Other Fringe Benefits	2,311	300	0	
10-20-4510-260-000	Office Supplies	2,385	3,000	3,000	
10-20-4510-311-000	Travel Expenses	201	500	1,000	
10-20-4510-321-000	Telephone	0	0	0	
10-20-4510-325-000	Postage	171	200	200	
10-20-4510-329-000	OTR Comm. Internet Cost	473	1,650	0	
10-20-4510-341-000	Printing & Binding	269	1,100	1,000	
10-20-4510-343-000	Printer Copier/Usage	409	800	2,000	
10-20-4510-391-000	Advertising	471	1,000	1,000	
10-20-4510-395-000	Staff Training	2,177	4,400	5,000	
10-20-4510-395-001	Committee Training	0	750	0	
10-20-4510-396-000	Filing Fee	45	600	500	
10-20-4510-397-000	Contract Services	135,354	20,500	25,000	
10-20-4510-397-001	TIF Contract Services Remaining	2,500	0	0	
10-20-4510-491-000	Dues & Subscriptions	0	5,600	500	
10-20-4510-499-000	Misc. Expense	0	0	0	
10-20-4510-511-000	Office Furniture Equip.	180	6,000	2,500	
10-20-4510-550-000	Equip. > \$5,000	0	1,000	0	
10-20-4510-551-000	Equip. < \$5,000	1,797	2,000	3,000	
		334,251	275,580	219,262	

Public Works Department

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-40-4260-121-000	Salaries	233,720	282,650	366,640	
10-40-4260-121-000	Salaries PT	8,060	25,500	25,500	
10-40-4260-129-000	Salaries - Due to / From PB	0	0	0	
10-40-4260-181-000	SS & Medicare Contribution	3,969	6,209	7,292	
10-40-4260-182-000	Retirement	17,109	21,513	28,561	
10-40-4260-183-000	Health Insurance	51,248	63,547	90,043	
10-40-4260-189-000	Other Fringe Benefits	1,955	2,100	0	
10-40-4260-212-000	Uniforms	9,285	8,525	14,000	
10-40-4260-240-000	Construction & Repair	1,973	6,000	6,000	
10-40-4260-260-000	Supplies	2,394	2,500	1,000	
10-40-4260-260-001	Park Supplies	7,778	12,500	0	
10-40-4260-311-000	Travel Expense	21	0	2,000	
10-40-4260-311-000	Telephones	144	16,200	0	
10-40-4260-314-000	Fuel	0	0	13,500	
10-40-4260-329-000	Other Com. / Internet Cost	722	11,920	0	
10-40-4260-331-000	Electricity	13,505	32,350	0	
10-40-4260-331-001	Street Lights	320,880	310,000	340,000	
10-40-4260-333-000	Natural Gas	2,365	6,000	0	
10-40-4260-334-000	Water & Sewer	1,054	3,250	0	
10-40-4260-343-000	Printer / Copier	170	300	1,000	
10-40-4260-353-000	Vehicle Maintenance	0	0	20,000	
10-40-4260-354-000	Ground Maintenance	3,335	18,000	20,000	
10-40-4260-354-001	Parks Ground Maintenance	29,260	40,000	50,000	
10-40-4260-359-000	Maintenance & Repair	17,857	25,000	25,000	
10-40-4260-391-000	Advertising	0	500	500	
10-40-4260-395-000	Staff Training	2,895	4,500	5,500	
10-40-4260-397-000	Contract Services	2,897	5,000	10,000	
10-40-4260-397-001	Community Forestry	4,940	10,000	5,000	
10-40-4260-491-000	Dues, Fees, & Certifications	220	1,000	6,500	
10-40-4260-550-000	Tools & Equip. > 5000	23,391	0	89,750	
10-40-4260-551-000	Tools & Equip. < \$5,000	7,858	17,000	15,620	
10-40-4260-591-000	Paving / Resurfacing	5,251	0	0	
		774,257	932,064	1,143,406	

PW / Solid Waste Department

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-30-4710-231-000	Branding items - Printables	1052	5000	5000	
10-30-4710-397-000	Solid Waste - Contract	610711	616694	634862	
10-30-4710-397-001	Solid Waste - Landfill Fee	549782	384930	413595	
10-30-4710-397-002	Yard Waste Service - Contract	189600	168470	173999	
10-30-4710-397-003	Bulk Waste - Contract	6675	0	2500	
10-30-4710-397-004	Bulk Landfill Fee	28962	26325	19500	
10-30-4710-397-005	E-Waste Landfill Fee	0	4300	2100	
10-30-4710-397-006	Recycle Service - Contract	332963	394128	405998	
10-30-4710-397-007	Yard Waste Landfill - Fee	27681	14040	19600	
10-30-4710-397-008	Subscription Cart Reduction	-3447	0	0	
10-30-4710-499-001	Contingency	339	32278	33543	
10-30-4710-800-001	Recycle Rebate	-24968	0	0	
		1,719,348	1,646,165	1,710,697	

PW / Facilities

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-40-4261-260-000	Supplies - Municipal Complex	0	0	6,000	
10-40-4261-260-001	Supplies - ASB	0	0	1,200	
10-40-4261-260-002	Supplies - CCP	0	0	8,000	
10-40-4261-260-003	Supplies - CSP	0	0	4,000	
10-40-4261-260-004	Supplies - CPP	0	0	500	
10-40-4261-331-000	Elec. - Municipal Complex	0	0	45,000	
10-40-4261-331-001	Elec. - ASB	0	0	8,000	
10-40-4261-331-002	Elec. - CCP	0	0	50,000	
10-40-4261-331-003	Elec. - CSP	0	0	38,000	
10-40-4261-331-004	Elec. - CPP	0	0	1,200	
10-40-4261-333-000	Natural Gas - ASB	0	0	2,000	
10-40-4261-334-000	Water & Sewer-Town Hall	0	0	7,500	
10-40-4261-334-001	Water & Sewer - ASB	0	0	1,500	
10-40-4261-334-002	Water & Sewer - CCP	0	0	70,000	
10-40-4261-334-003	Water & Sewer - CSP	0	0	3,000	
10-40-4261-334-004	Water & Sewer - CPP	0	0	0	
10-40-4261-359-000	Maintenance & Repair - Buildings	0	0	50,000	
10-40-4261-359-001	Maintenance & Repair - Parks	0	0	50,000	
10-40-4261-397-000	Contract Services - Buildings	0	0	32,000	
10-40-4261-397-001	Contract Services - Parks	0	0	0	
				377,900	

Other Financing Sources & Uses

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
Revenue Sources		0	0	0	0
	Transfer to DS/cap. Reserve	0	0	0	0
	Transfer from other funds	22,000			0
Revenue Sources		22,000			

EXPENSES/USES

10-00-9830-980-000	Transfer to DS/cap. Reserve	1,905,746	1,852,870	1,912,437	0
10-00-9840-980-000	Transfer to CIP project fund	99,294	0	0	0
Totals		2,005,040	1,852,870	1,912,437	0

Operating Capital Request

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
<u>Administration</u>					
10-00-8110-550-000	Admin Capital Re	0	0	22,000	0
		0	0	22,000	0
<u>Finance & Business Operation</u>					
10-00-8110-520-003	Financial & IT Capital Request	24,229	0	0	0
		24,229	0	0	0
<u>Planning</u>					
10-40-8150-550-001	Planning Capital Request	34,645	0	10,000	0
		34,645	0	10,000	0
<u>Parks & Rec</u>					
10-80-8170-000-000	Park Signage	0	9,000	0	0
10-80-8170-000-000	Access. playground-grant (25%)	0	60,000	0	0
10-80-8170-000-000	Park Infrastructure	145,482	0	0	0
10-80-8170-000-000	Start up Equipment for Parks	30,699	0	0	0
Shade Structures	Shade Structures	0	62,200	0	0
		176,181	131,200	0	0
<u>Public Works</u>					
10-40-8130-550-000	Equipment/Maintenance Yard	0	75,000	0	0
		0	75,000	0	0
Total Operating Capital Request		235,054	206,200	32,000	0

Contingency

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-00-9910-991-000	Contingency	0	0	255,000	
		-	-	255,000	

Grants

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Expenses</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
10-80-4912-397-007	Misc.	0	0	125,000	
		-	-	125,000	

Storm Water

		<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End</u>	<u>Year End</u>	<u>Manager's</u>	<u>Approved</u>
<u>Line Item No.</u>	<u>Revenues</u>	<u>Actual</u>	<u>Approved</u>	<u>Recommend.</u>	<u>Adopted</u>
60-90-3750-XXX-000	Storm Water Revenue	1,143,714	1,437,500	1,480,625	
60-90-3831-497-000	Investment Income	414	1,000	2,000	
		1,144,128	1,438,500	1,482,625	
Expenses					
60-90-7500-121-000	Salaries	231,167	276,615	182,820	
60-90-7500-181-000	SS & Medicare Contribution	3,248	4,045	2,664	
60-90-7500-182-000	Retirement	16,847	20,990	14,199	
60-90-7500-183-000	Health Insurance	36,431	53,270	35,974	
60-90-7500-189-000	Other Fringe Benefits	175	600	0	
60-90-7500-192-000	Legal Expenses	0	5,000	5,000	
60-90-7500-231-000	Public Education	0	8,000	8,000	
60-90-7500-260-000	Office Supply	1,364	2,500	2,500	
60-90-7500-311-000	Travel Expenses	201	1,705	0	
60-90-7500-314-000	Gas	2,754	4,000	8,000	
60-90-7500-320-000	Communication	0	1,500	0	
60-90-7500-325-000	Postage & Shipping	11	500	200	
60-90-7500-341-000	Printing & Binding	90	1,000	500	
60-90-7500-343-000	Printer Copier usage	409	800	0	
60-90-7500-352-000	Equipment Maintenance & Repair	1,746	2,800	5,000	
60-90-7500-353-000	Vehicle Maintenance	607	6,000	3,000	
60-90-7500-359-000	Repair & Maintenance-Const. Projects	209,963	763,475	1,064,508	
60-90-7500-370-000	Advertisement	0	2,500	0	
60-90-7500-395-000	Staff Training	2,931	3,000	0	
60-90-7500-396-000	Fees & Permits	860	4,000	2,000	
60-90-7500-397-000	Contract Services	139,086	218,000	100,000	
60-90-7500-491-000	Dues / Subscription / Certifications	485	1,200	1,000	
60-90-7500-511-000	Office Furniture & equipment	0	2,000	0	
60-90-7500-550-000	Other Equipment > \$5,000	61,569	42,500	42,500	
60-90-7500-551-000	Other Equipment < \$5,000	337	12,500	4,760	
		710,282	1,438,500	1,482,625	

Powell Bill

<u>Line Item No.</u>	<u>Revenues</u>	<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
		<u>Year End Actual</u>	<u>Year End Approved</u>	<u>Manager's Recommend.</u>	<u>Approved Adopted</u>
15-20-3316-230-000	Powell Bill Funds	843,153	850,000	875,500	
15-20-3831-491-000	Investment Income	7,116	2,000	2,000	
15-20-3839-890-000	Misc. Revenue / Other	200	0	0	
15-00-3981-980-000	Transfer from General Fund	0	850,000	0	
		850,470	1,702,000	877,500	

<u>Expenses</u>					
15-20-4512-121-000	Payroll Expenses	68,196	80,156	72,642	
15-20-4512-181-000	SS & Medicare Contribution	982	1,165	1,063	
15-20-4512-182-000	Retirement	4,990	6,090	5,659	
15-20-4512-183-000	Health Insurance	16,072	20,270	17,938	
15-20-4512-396-001	Engineering	8,000	10,000	10,000	
15-20-4512-399-000	Other Maintenance	11,219	60,000	30,000	
15-20-4512-399-002	Curb & Gutter	40	20,000	20,000	
15-20-4512-399-003	Traffic Control	2,335	10,000	16,000	
15-20-4512-399-00X	Traffic Calming	3,001	5,000	5,000	
15-20-4512-399-004	Snow & Removal	0	0	0	
15-20-4512-550-000	Other Equipment > \$5,000	61,569	0	41,250	
15-20-4512-551-000	New Equipment < \$5,000	207	4,500	4,620	
15-20-4512-575-000	Right-of- Way	0	0	0	
15-20-4512-591-000	Paving & Resurfacing	1,657,895	1,404,819	603,328	
15-20-4512-592-000	Bridge Construction & Repair	0	5,000	0	
15-20-4512-597-000	Sidewalk	11,120	75,000	50,000	
		1,845,625	1,702,000	877,500	

Debt Service Capital Reserve

<u>Line Item No.</u>	<u>FY16/17</u>	<u>FY17/18</u>	<u>FY18/19</u>	<u>FY18/19</u>
	<u>Year End Actual</u>	<u>Year End Approved</u>	<u>Manager's Recommend.</u>	<u>Approved Adopted</u>
REVENUES/ SOURCES	0	0	0	0
Interest Earned	11,867	0	0	0
Misc. Revenue	0	0	0	0
Transfer from General Fund-Ad Valorem	1,695,000	1,655,330	1,703,441	0
Transfer from General Fund-Motor Vehicles	210,746	197,540	208,996	0
Fund Balance Appropriation	0	850,000	0	0
	0	0	0	0
	0	0	0	0
REVENUE TOTALS	1,917,613	2,702,870	1,912,437	0

EXPENSES/ USES	0	0	0	0
Transfer to General Fund	0	0	0	0
Transfer to Debt Service- Municipal Complex	0	424,290	416,334	0
Transfer to ASB Installment Loan debt	0	95,540	92,580	0
Transfer to Crooked Creek Installment Loan Debt	0	149,296	145,341	0
Transfer to Chestnut Sq. Park Installment Debt	0	139,372	136,635	0
Transfer to Debt Service-2012 Series	0	159,556	157,320	0
Transfer to Debt Service-2013 Series	0	532,638	526,563	0
Transfer to Capital Project Fund	0	0	0	0
Transfer to Crooked Creek Cap Project	0	0	0	0
Transfer to Municipal Complex Cap Proj	0	0	0	0
Current Year Funds Available for Transfer	0	352,178	437,664	0
Debt Service/Capital Reserve Fund Totals	0	1,852,870	1,912,437	0

AMENDED CAPITAL PROJECT ORDINANCE FOR MUNICIPAL COMPLEX

BE IT ORDAINED by Town Council of the Town of Indian Trail, North Carolina, that, pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

SECTION 1. The project authorized is the Municipal Complex.

SECTION 2. The officers of the Town are hereby directed to proceed with the capital project within the terms of the bond resolution and budget contained herein.

SECTION 3. The following amount is appropriated for this project:

	Current Budget	Revised Budget
Design	\$600,000.00	\$765,000.00
Pre-Construction	\$35,000.00	\$35,000.00
Construction	<u>\$10,148,152.00</u>	<u>\$9,983,152.00</u>
Total Appropriation	<u>\$10,783,152.00</u>	<u>\$10,783,152.00</u>

SECTION 4. The following revenues are anticipated to complete this project:

	Current Budget	Revised Budget
Town Hall Fund	\$5,123,312.00	\$5,123,312.00
Powell Bill Fund	\$125,000.00	\$125,000.00
Stormwater Utility Fund	\$175,000.00	\$175,000.00
Capital Reserve Fund	\$4,995,000.00	\$4,995,000.00
General Fund	<u>\$364,840.00</u>	<u>\$364,840.00</u>
Total Anticipated Revenues	<u>\$10,783,152.00</u>	<u>\$10,783,152.00</u>

SECTION 5. The Finance Director is hereby directed to maintain within the capital project fund sufficient detailed accounting records to satisfy the requirements of an annual independent audit.

SECTION 6. Funds may be advanced from the General Fund for the purpose of making payments as due.

SECTION 7. The Finance Director is directed to report, on a quarterly basis, on the financial status of the project element in Section 3 and on the total revenues received or claimed.

SECTION 8. The Budget Officer is directed to include a detailed analysis of past and future costs and revenues on the capital project in every budget submission made to this Council.

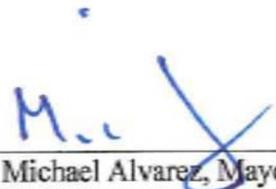
SECTION 9. Any unexpended funds appropriated shall be reserved by the Town Council for use as provided by applicable law or regulation.

SECTION 10. The Finance Director is authorized from time to time to transfer as a loan from the General Fund in an amount necessary to met obligations until such time as funding is received. When Funds are received, repayments to the General Fund may be made.

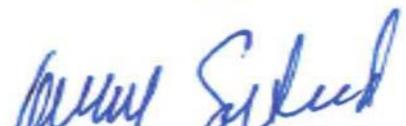
SECTION 11. Copies of this capital project ordinance shall be made available to the Clerk and the Finance Director for direction in carrying out this project.

ADOPTED BY THE TOWN COUNCIL this the 13th day of December, 2016.





Michael Alvarez, Mayor

Attest: 

Kelley Southward, Town Clerk

**AN AMDENDMENT TO THE CAPITAL PROJECT ORDINANCE
 FOR CHESTNUT EXTENSION**

BE IT ORDAINED by Town Council of the Town of Indian Trail, North Carolina, that, pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

SECTION 1. The project authorized is the Chestnut Improvements.

SECTION 2. The officers of the Town are hereby directed to proceed with the capital project within the terms of the bond resolution and budget contained herein.

SECTION 3. The following amount is appropriated for this project:

	Current Budget	Revised Budget
Construction	\$1,516,890.00	\$1,516,890.00
Design	\$45,000.00	\$254,056.00
Right -of- Way	<u>\$300,000.00</u>	<u>\$300,000.00</u>
Total:	<u>\$1,861,890.00</u>	<u>\$2,070,946.00</u>

SECTION 4. The following revenues are anticipated to complete this project:

	Current Budget	Revised Budget
Proceeds from Street Bond	\$1,272,290.00	\$1,481,346.00
Transportation Improvement Fund	\$587,400.00	\$587,400.00
Powell Bill Fund	\$2,200.00	\$2,200.00
Total:	<u>\$1,861,890.00</u>	<u>\$2,070,946.00</u>

SECTION 5. The Finance Director is hereby directed to maintain within the capital project fund sufficient detailed accounting records to satisfy the requirements of an annual independent audit. The terms of the bond resolution also shall be met.

SECTION 6. Funds may be advanced from the General Fund for the purpose of making payments as due.

SECTION 7. The Finance Director is directed to report, on a quarterly basis, on the financial status of the project element in Section 3 and on the total revenues received or claimed.

SECTION 8. The Budget Officer is directed to include a detailed analysis of past and future costs and revenues on the capital project in every budget submission made to this Council.

SECTION 9. Any unexpended funds appropriated shall be reserved by the Town Council for use as provided by applicable law or regulation.

SECTION 10. The Finance Director is authorized from time to time to transfer as a loan from the General Fund in an amount necessary to met obligations until such time as funding is received. When Funds are received, repayments to the General Fund may be made.

SECTION 11. Copies of this capital project ordinance shall be made available to the Clerk and the Finance Director for direction in carrying out this project.

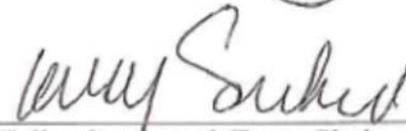
ADOPTED BY THE TOWN COUNCIL this the 12nd day of April, 2016.





Michael Alvarez, Mayor

Attest:



Kelley Southward, Town Clerk

**CAPITAL PROJECT ORDINANCE FOR UNIONVILLE-INDIAN TRAIL ROAD WEST
AND SARDIS CHURCH ROAD INTERSECTION IMPROVEMENT**

WHEREAS, the Town of Indian Trail desires to promote safe and efficient motor vehicle movement in the Town; and

WHEREAS, certain grant funding to accomplish this goal is available and has been approved for the Town of Indian Trail,

BE IT ORDAINED by Town Council of the Town of Indian Trail, North Carolina, that, pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

SECTION 1. The project authorized is the Unionville-Indian Trail Road West and Sardis Church Road Intersection Improvements.

SECTION 2. The officers of the Town are hereby directed to proceed with the capital project within the terms of the grant documents and budget contained herein.

SECTION 3. The following amount is appropriated for this project:

Design	242,825
Construction	2,600,000
Right of Way	<u>360,000</u>
Total:	<u>\$3,202,825</u>

SECTION 4. The following revenues are anticipated to complete this project:

Proceeds from Street Bond- Design	242,825
Proceeds from Street Bond- ROW portion	90,000
CRTPO Funding (75%)	1,950,000
CRTPO Funding (75%)-ROW	270,000
Debt Service/ Capital Reserve	<u>650,000</u>
Total:	<u>\$3,202,825</u>

SECTION 5. The Finance Director is hereby directed to maintain within the capital project fund sufficient detailed accounting records to satisfy the requirements of an annual independent audit. The terms of the bond resolution also shall be met.

SECTION 6. Funds may be advanced from the General Fund for the purpose of making payments as due.

SECTION 7. The Finance Director is directed to report, on a quarterly basis, on the financial status of the project element in Section 3 and on the total revenues received or claimed.

SECTION 8. The Budget Officer is directed to include a detailed analysis of past and future costs and revenues on the capital project in every budget submission made to this Council.

SECTION 9. Any unexpended funds appropriated shall be reserved by the Town Council for use as provided by applicable law or regulation.

SECTION 10. The Finance Director is authorized from time to time to transfer as a loan from the General Fund in an amount necessary to meet obligations until such time as funding is received. When Funds are received, repayments to the General Fund may be made.

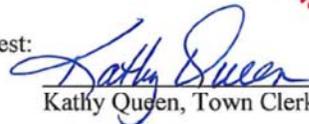
SECTION 11. Copies of this capital project ordinance shall be made available to the Clerk and the Finance Director for direction in carrying out this project.

ADOPTED BY THE TOWN COUNCIL this the 22nd day of August, 2017.

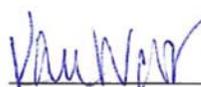



Michael Alvarez, Mayor

Attest:


Kathy Queen, Town Clerk

APPROVED AS TO FORM:


Town Attorney, Karen Wolter
Bringewatt & Snover, PLLC

O170822-265

CIP / Grants	Grant	Town's Portion	Total Cost	Design	R/W	Construct- ion	Budget Ordinance
Revenues	-			-	-		
Sardis Rd. Roundabout	2,220,000	1,171,937	3,391,937	242,825	360,000	2,600,000	1,774,762
IT Complete St.	2,509,650	1,412,769	3,922,419	80,000	0	3,137,935	1,492,769
Chestnut Pkwy. II	0	86,145	86,145	0	0	0	86,145
Chestnut Pkwy. III	0	4,473,202	4,473,202	427,056	150,000	3,208,009	4,473,202
CC Park Multi-Use Trail	4,000,000	1,130,131	5,130,131	135,000	250,000	4,715,000	1,515,131
Old Monroe Rd.	5,000,000	5,000,000	10,000,000	0	0	10,000,000	10,000,000
Resurfacing	1,239,369	0	1,239,369	0	0	1,239,369	1,239,369
Pavement Marking	61,968	0	61,968	0	0	61,968	61,968
Pavement Markers	61,968	0	61,968	0	0	61,968	61,968
Pavement Patching	61,968	0	61,968	0	0	61,968	61,968
Crack Pouring	61,968	0	61,968	0	0	61,968	61,968
Signage	3,098	0	3,098	0	0	3,098	3,098
Old Town Hall Parking	0	200,000	200,000	0	0	200,000	200,000
NewTown Hall Parking	0	50,000	50,000	0	0	50,000	50,000
Town Hall Trail	0	80,000	80,000	0	0	80,000	80,000
Gribble Intersection	1,200,000	318,270	1,518,270	0	0	1,518,270	318,270
Peace Dr. Improvements	0	51,500	51,500	0	0	51,500	51,500
	16,419,989	13,973,954	30,393,943	884,881	760,000	27,051,053	21,532,118

Bridge Culvert Maint.		61,968	61,968	0	0	61,968	61,968
SD Sys. Maintenance	0	247,000	247,000	0	0	247,000	247,000
1st Ave. Phase I	0	267,525	267,525	17,500	25,000	267,525	310,025
1st Ave. Phase II	0	788,249	788,249	125,000	0	788,249	913,249
1st Ave. Phse III	0	959,414	959,414	25,000	0	959,414	984,414
Indian Trail Park	0	500,000	500,000	75,000	0	425,000	500,000
Becon Hill Drainage	0	270,000	270,000	0	40,000	230,000	270,000
IT Park Drainage Study	0	28,900	28,900	0	0	350,000	350,000
	0	2,814,088	2,814,088	242,500	65,000	3,020,188	3,327,688

Sun Valley Park	86,000	86,000	172,000	0	0	172,000	172,000
CC Park Phase II	0	2,500,000	2,500,000	350,000	0	2,150,000	2,500,000
Veterans Memorial	150,000	0	150,000	0	0	150,000	150,000
	236,000	5,428,988	5,664,988	592,500	65,000	5,842,188	6,499,688

16,655,989	22,217,030	38,873,019	1,719,881	890,000	35,913,429	31,359,494
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Operating Revenues / General Fund	FY18/19	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	FY26/27	FY27/28	FY28/29	FY29/30	FY30/31	FY31/32
	\$3,548,839,990	\$3,655,305,190	\$3,764,964,345	\$3,877,913,276	\$3,994,250,674	\$4,114,078,194	\$4,237,500,540	\$4,364,625,556	\$4,495,564,323	\$4,630,431,253	\$4,769,344,190	\$4,912,424,516	\$5,059,797,251	\$5,211,591,169
Debt Service & CIP	\$435,407,241	\$448,469,458	\$461,923,542	\$475,781,248	\$490,054,686	\$504,756,326	\$519,899,016	\$535,495,987	\$551,560,866	\$568,107,692	\$585,150,923	\$602,705,451	\$620,786,614	\$639,410,212
	Projected													
	0.185	0.050												
Estimated value / \$.01 of levy	\$382,488	\$391,280	\$403,010	\$415,100	\$427,550	\$440,377	\$453,588	\$467,195	\$481,211	\$495,648	\$510,517	\$525,833	\$541,608	\$557,856
Taxes-Ad Valorem (2.88%)	\$6,302,740	\$6,491,822	\$6,686,577	\$6,887,174	\$7,093,789	\$7,306,603	\$7,525,801	\$7,751,575	\$7,984,122	\$8,223,646	\$8,470,355	\$8,724,466	\$8,986,200	\$9,255,786
Taxes-Motor Vehicle (5.77%)	\$773,283	\$796,482	\$820,376	\$844,987	\$870,337	\$896,447	\$923,341	\$951,041	\$979,572	\$1,008,959	\$1,039,228	\$1,070,405	\$1,102,517	\$1,135,593
Local sales Tax (3%)	\$2,100,000	\$2,163,000	\$2,227,890	\$2,294,727	\$2,363,569	\$2,434,476	\$2,507,510	\$2,582,735	\$2,660,217	\$2,740,024	\$2,822,224	\$2,906,891	\$2,994,098	\$3,083,921
Video Programming (2%)	\$300,000	\$306,000	\$312,120	\$318,362	\$324,730	\$331,224	\$337,849	\$344,606	\$351,498	\$358,528	\$365,698	\$373,012	\$380,473	\$388,082
Beer & Wine Tax	\$165,000	\$168,300	\$171,666	\$175,099	\$178,601	\$182,173	\$185,817	\$189,533	\$193,324	\$197,190	\$201,134	\$205,157	\$209,260	\$213,445
ABC Distribution (2%)	\$175,000	\$178,500	\$182,070	\$185,711	\$189,426	\$193,214	\$197,078	\$201,020	\$205,040	\$209,141	\$213,324	\$217,591	\$221,942	\$226,381
Utility Franchise Tax (2%)	\$1,300,000	\$1,326,000	\$1,352,520	\$1,379,570	\$1,407,162	\$1,435,305	\$1,464,011	\$1,493,291	\$1,523,157	\$1,553,620	\$1,584,693	\$1,616,387	\$1,648,714	\$1,681,689
Investment Earnings (1%)	\$120,000	\$121,200	\$122,412	\$123,636	\$124,872	\$126,121	\$127,382	\$128,656	\$129,943	\$131,242	\$132,555	\$133,880	\$135,219	\$136,571
Planning Revenues (2%)	\$135,000	\$137,700	\$140,454	\$143,263	\$146,128	\$149,051	\$152,032	\$155,073	\$158,174	\$161,337	\$164,564	\$167,856	\$171,213	\$174,637
Parks & Recreation Revenue (2%)	\$183,253	\$186,918	\$190,656	\$194,470	\$198,359	\$202,326	\$206,373	\$210,500	\$214,710	\$219,004	\$223,384	\$227,852	\$232,409	\$237,057
Other Revenues (2%)	\$97,384	\$99,332	\$101,318	\$103,345	\$105,412	\$107,520	\$109,670	\$111,864	\$114,101	\$116,383	\$118,711	\$121,085	\$123,506	\$125,977
Fund Balance Appropriation (2%)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Total Revenues	\$11,651,660	\$11,975,254	\$12,308,060	\$12,650,345	\$13,002,385	\$13,364,460	\$13,736,864	\$14,119,894	\$14,513,859	\$14,919,075	\$15,335,871	\$15,764,581	\$16,205,551	\$16,659,138
Debt Service (\$.05 of \$.185) =	\$1,912,439	\$1,969,812	\$2,028,906	\$2,089,773	\$2,152,467	\$2,217,041	\$2,283,552	\$2,352,058	\$2,422,620	\$2,495,299	\$2,570,158	\$2,647,262	\$2,726,680	\$2,808,481
	\$11,213,997	\$11,550,417	\$11,896,929	\$12,253,837	\$12,621,452	\$13,000,096	\$13,390,099	\$13,791,802	\$14,205,556	\$14,631,723	\$15,070,674	\$15,522,794	\$15,988,478	\$16,468,133
	<i>\$.185 thru FY21</i>													
Operating Revenues / General Fund	FY18/19	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	FY26/27	FY27/28	FY28/29	FY29/30	FY30/31	FY31/32
Revenues	\$11,651,660	\$11,975,254	\$12,308,060	\$12,650,345	\$13,002,385	\$13,364,460	\$13,736,864	\$14,119,894	\$14,513,859	\$14,919,075	\$15,335,871	\$15,764,581	\$16,205,551	\$16,659,138
Expenses	\$11,213,997	\$11,550,417	\$11,896,929	\$12,253,837	\$12,621,452	\$13,000,096	\$13,390,099	\$13,791,802	\$14,205,556	\$14,631,723	\$15,070,674	\$15,522,794	\$15,988,478	\$16,468,133
Fund Balance	\$437,663	\$424,837	\$411,130	\$396,508	\$380,932	\$364,364	\$346,765	\$328,092	\$308,303	\$287,353	\$265,196	\$241,786	\$217,073	\$191,005

Revenue

Powell Bill (Reduced by 20%)	\$710,500	\$721,158	\$731,975	\$742,954	\$754,099	\$765,410	\$776,891	\$788,545	\$800,373	\$812,379	\$824,564	\$836,933	\$849,487	\$862,229
Storm Water Revenue (Reduced by 20%)	\$1,177,400	\$1,195,061	\$1,212,987	\$1,231,182	\$1,249,649	\$1,268,394	\$1,287,420	\$1,306,731	\$1,326,332	\$1,346,227	\$1,366,421	\$1,386,917	\$1,407,721	\$1,428,837
Storm Water Reserve	\$1,167,502	\$1,167,502	\$1,167,502	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Available Bonds (Street)	\$111,572	\$111,572	\$111,572	\$111,572	\$111,572	\$111,572	\$111,572	\$111,572	\$111,572	\$111,572	\$111,572	\$111,572	\$111,572	\$111,572
Old Monroe Rd. available funds (\$500k)	\$0	\$0	\$0	\$0	\$0	\$546,722	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Old Monroe Rd. available funds	\$0	\$0	\$0	\$0	\$0	\$9,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Waste Pro	\$0	\$103,023	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fund Balance Available	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Back from Monroe	\$0	\$51,511	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Park Bond Drawdown (Parks)	\$507,500	\$1,030,225	\$1,030,225	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Streets Drawdown	\$199,308	\$199,308	\$199,308	\$199,308	\$199,308	\$199,308	\$199,308	\$199,308	\$199,308	\$199,308	\$199,308	\$199,308	\$199,308	\$199,308
ABC	\$700,000	\$190,962	\$190,962	\$202,592	\$208,669	\$214,929	\$221,377	\$228,019	\$234,859	\$241,905	\$249,162	\$256,637	\$264,336	\$272,266
	\$4,573,782	\$4,770,321	\$4,644,531	\$2,487,608	\$2,523,297	\$12,606,335	\$2,596,569	\$2,634,175	\$2,672,444	\$2,711,391	\$2,751,027	\$2,791,367	\$2,832,423	\$2,874,212

Debt Service

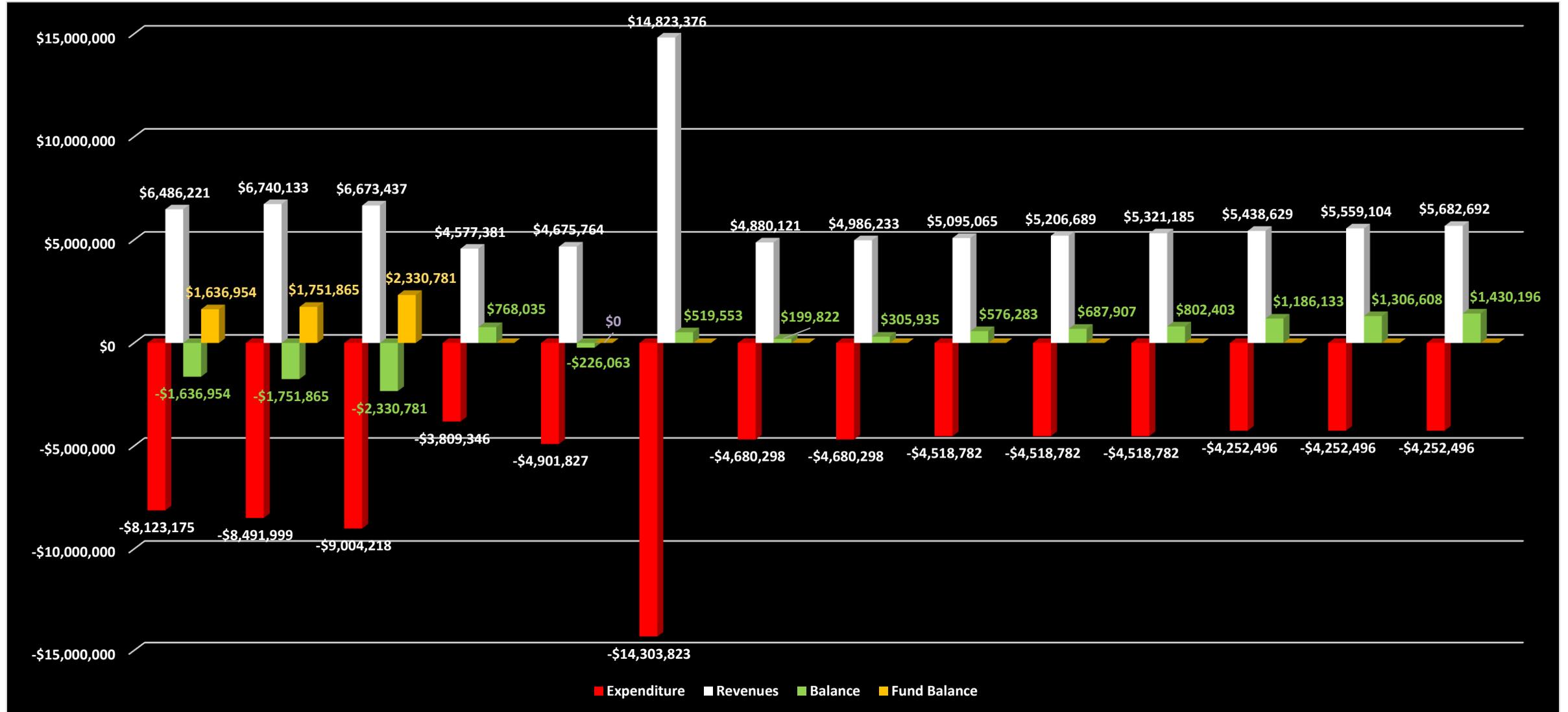
Purchase of Admin Building	-\$98,004	-\$98,004	-\$98,004	-\$98,004	-\$98,004	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchase of Land at Chestnut Pkwy.	-\$161,516	-\$161,516	-\$161,516	-\$161,516	-\$161,516	-\$161,516	-\$161,516	-\$161,516	\$0	\$0	\$0	\$0	\$0	\$0
Purchase of Land at Crooked Creek Park	-\$123,525	-\$123,525	-\$123,525	-\$123,525	-\$123,525	-\$123,525	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Street Bond (Private Sale)	-\$266,286	-\$266,286	-\$266,286	-\$266,286	-\$266,286	-\$266,286	-\$266,286	-\$266,286	-\$266,286	-\$266,286	-\$266,286	\$0	\$0	\$0
Old Monroe Rd. (New \$9.5M)	\$0	\$0	\$0	\$0	-\$1,092,481	-\$1,092,481	-\$1,092,481	-\$1,092,481	-\$1,092,481	-\$1,092,481	-\$1,092,481	-\$1,092,481	-\$1,092,481	-\$1,092,481
Construction of Town Hall	-\$379,446	-\$379,446	-\$379,446	-\$379,446	-\$379,446	-\$379,446	-\$379,446	-\$379,446	-\$379,446	-\$379,446	-\$379,446	-\$379,446	-\$379,446	-\$379,446
Old Monroe 2013 (500k)	-\$30,578	-\$30,578	-\$30,578	-\$30,578	-\$30,578	-\$30,578	-\$30,578	-\$30,578	-\$30,578	-\$30,578	-\$30,578	-\$30,578	-\$30,578	-\$30,578
Parks 2013	-\$366,940	-\$366,940	-\$366,940	-\$366,940	-\$366,940	-\$366,940	-\$366,940	-\$366,940	-\$366,940	-\$366,940	-\$366,940	-\$366,940	-\$366,940	-\$366,940
Streets 2013	-\$91,735	-\$91,735	-\$91,735	-\$91,735	-\$91,735	-\$91,735	-\$91,735	-\$91,735	-\$91,735	-\$91,735	-\$91,735	-\$91,735	-\$91,735	-\$91,735
Park Bond (new)	\$0	\$0	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566
Street Bond (New - Public Sale)	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566	-\$245,566
	-\$1,763,597	-\$1,763,597	-\$2,009,163	-\$2,009,163	-\$3,101,644	-\$3,003,640	-\$2,880,115	-\$2,880,115	-\$2,718,599	-\$2,718,599	-\$2,718,599	-\$2,452,313	-\$2,452,313	-\$2,452,313

FY18/19 Capital Improvement Projects – 14-Year Projection

IP Project	FY18/19	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	FY26/27	FY27/28	FY28/29	FY29/30	FY30/31	FY31/32
Sardis Rd. Roundabout (CRTPO)	-\$577,309	-\$594,628	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
IT Complete St. (CRTPO)	-\$695,945	-\$716,824	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Gribble Intersection	\$0	-\$318,270	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Chestnut Pkwy. Phase II	\$0	-\$42,436	-\$43,709	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Chestnut Pkwy. Phase III	-\$250,000	-\$250,000	-\$3,973,202	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Crooked Creek Multi-Use Trail (CRTPO)	-\$556,715	-\$573,416	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Old Monroe Rd.	\$0	\$0	\$0	\$0	\$0	-\$9,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Resurfacing (PB Funds)	-\$1,239,369	-\$1,239,369	-\$1,239,369	-\$1,239,369	-\$1,239,369	-\$1,239,369	-\$1,239,369	-\$1,239,369	-\$1,239,369	-\$1,239,369	-\$1,239,369	-\$1,239,369	-\$1,239,369	-\$1,239,369
Pavement Marking (PB Funds)	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968
Pavement Markers (PB Funds)	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968
Pavement Patching (PB Funds)	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968
Crack Pouring (PB Funds)	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968
Signage (PB Funds)	-\$3,098	-\$3,098	-\$3,098	-\$3,098	-\$3,098	-\$3,098	-\$3,098	-\$3,098	-\$3,098	-\$3,098	-\$3,098	-\$3,098	-\$3,098	-\$3,098
Old Town Hall Parking	-\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New-Town Hall Parking	-\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Town Hall Trail	-\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
IT Park (Study)	-\$28,900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Flood Plain/System (Maintenance)	-\$247,874	-\$247,874	-\$247,874	-\$247,874	-\$247,874	-\$247,874	-\$247,874	-\$247,874	-\$247,874	-\$247,874	-\$247,874	-\$247,874	-\$247,874	-\$247,874
1st Ave. Phase I (Storm-water)	-\$275,525	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1st Ave. Phase II (downstream)	\$0	-\$788,249	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1st Ave. Phase III (Storm-water)	\$0	\$0	-\$959,414	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Beacon Hill Storm Drainage (Storm-water)	-\$270,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Peace Dr.	-\$51,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Veterans Memorial	-\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sun Valley Park	-\$86,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Bridge Culverts (Maintenance)	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968	-\$61,968
Indian Trail Park (Const. - Strom drainage)	\$0	-\$212,180	-\$218,545	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Crooked Creek Phase II	-\$1,287,500	-\$1,326,125	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Matthews IT/chestnut Pkw. Intersection	\$0	-\$106,090	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	-\$6,359,578	-\$6,728,401	-\$6,995,054	-\$1,800,183	-\$1,800,183	\$11,300,183	-\$1,800,183							

FY18/19 Budget - 14-Year Projection

Fiscal Year	FY18/19	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	FY26/27	FY27/28	FY28/29	FY29/30	FY30/31	FY31/32
Expenditure	-\$8,123,175	-\$8,491,999	-\$9,004,218	-\$3,809,346	-\$4,901,827	\$14,303,823	-\$4,680,298	-\$4,680,298	-\$4,518,782	-\$4,518,782	-\$4,518,782	-\$4,252,496	-\$4,252,496	-\$4,252,496
Revenues	\$6,486,221	\$6,740,133	\$6,673,437	\$4,577,381	\$4,675,764	\$14,823,376	\$4,880,121	\$4,986,233	\$5,095,065	\$5,206,689	\$5,321,185	\$5,438,629	\$5,559,104	\$5,682,692
Balance	-\$1,636,954	-\$1,751,865	-\$2,330,781	\$768,035	-\$226,063	\$519,553	\$199,822	\$305,935	\$576,283	\$687,907	\$802,403	\$1,186,133	\$1,306,608	\$1,430,196
Fund Balance used	\$1,636,954	\$1,751,865	\$2,330,781	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Planning & Engineering Departments Fees Schedule

Technology Fee Applied to All Planning Permits and Applications (10% of Fee)

Alarm Permits - Annual Renewal		Planning
Residential (2-yr permit minimum)		\$10.00
Commercial (per review)		\$30.00
False Alarm Penalties - 3rd - 5th (per event)		\$50.00
6th - 7th (per event)		\$100.00
8th-9th (per event)		\$250.00
10+ (per event)		\$500.00
Zoning Permits - Counter		
		Planning
New- Construction Residential		\$100.00
New-Construction Commercial (included in site plan review fee)		N/A
Minor Additions- Residential (or accessory Structure) ≤ 25% or 500 SF		\$30.00
Major Additions- Residential (or accessory Structure) ≥ 25% or 500 SF		\$50.00
Interior Upfit		\$30.00
Zoning Use Permit/ Temp Use / Demolition		\$30.00
Zoning Use Permit with interior-upfit		\$50.00
Minor Home Occupation Permit		\$25.00
Temporary-Food Truck		\$50.00
Semi-Annual-Food Truck		\$125.00
Zoning Verifications		
		Planning
Zoning Verification Letters		\$75.00
Non-Conforming Use Certification		\$150.00
Sign Permit		
		Planning
Permanent Wall Sign		\$50.00
Free-stand Sign		\$100.00
Temporary/Promotional Banner		\$10.00
Master Sign Plan		\$150.00
Amendment of Master Sign Plan		\$50.00
Statement of Integrity and Design - SID Permit		
		Planning
Individual Elevation Series		\$50.00
3-4 Elevation Series		\$150.00
5 -10 Elevation Series		\$250.00
>10 Elevation Series		\$350.00
Development Fees		
		Planning
Annexation		\$0.00
Appeals to the Board of Adjustment (plus \$100 property owner notification fee)		\$300.00
Comprehensive Plan Amendment (plus \$100 property owner notification fee)		\$1,000.00

Special Use Permit		
Major Home Occupations	\$300.00	
Non-Residential Use (plus \$100 property owner notification fee)	\$400.00	
Variance		
Residential (plus \$100 property owner notification fee)	\$200.00	
Non-Residential Use (plus \$100 property owner notification fee)	\$350.00	
Zoning Map Amendment - Conditional Zoning		
		Engineering
Less than 2 acres (plus \$100 property owner notification fee)	\$400.00	\$100.00
2-10 acres (plus \$100 property owner notification fee)	\$800.00	\$175.00
Greater than 10 acres (plus \$100 property owner notification fee)	\$1,500.00	\$250.00
Minor Modification	\$250.00	
Zoning Map Amendment - Conventional		
Less than 2 acres (plus \$100 property owner notification fee)	\$250.00	
2-10 acres (plus \$100 property owner notification fee)	\$600.00	
Greater than 10 acres (plus \$100 property owner notification fee)	\$800.00	
Zoning Text Amendment - UDO	\$500.00	
Plan Review Fees		
		Planning
Sketch Plan Review (1/2 is applied to site plan review fees)	\$250.00	
Subdivision Plats		
		Planning
Minor Subdivision Review & Plat (plus recording fees)	\$275.00	
Misc. Plat/Revisions to Plat/Condominium Plat (plus recording fees)	\$125.00	
Final Plat Review (plus \$25 per lot and recording fees)	\$275.00	
Major Subdivision Preliminary Plan Review		
		Planning
		Engineering
0-10 acres (plus \$325 per acre or portion thereof)	\$2,500.00	
10+ Acres (plus \$325 per acre or portion thereof)	\$4,000.00	
Major Subdivision Resubmittal (w/ 4th plan submittal & each submittal thereafter)	\$500.00	
Minor Revision (\leq 1 ac; 2 lengths of SD pipe; 1 flood cross-section; or 2 SF lots)		\$100.00
Major Revision		\$500.00
Stormwater Review & Permit (plus \$100 per acre of site)		\$1,500.00
Planned Development Surcharge (CZ -PUD;PND;PRD;MXD)	\$500.00	
Site Plan Review		
		Planning
		Engineering
Less than 1 acre	\$1,000.00	\$600.00
1-10 acres (plus \$100 per acre or portion thereof)	\$2,000.00	
10+ acres	\$2,500.00	
Minor Changes to approved plan (\leq 1 ac; 2 lengths of SD pipe; 1 flood cross-section; or 2 SF lots)	\$150.00	\$100.00
Major changes to approved plan	\$500.00	\$500.00
Stormwater Review & Permit - Residential (plus \$100 per acre of site)	\$0.00	\$2,500.00
Stormwater Review & Permit - Commercial (plus \$100 per acre of site)	\$0.00	\$1,500.00
Stormwater Review & Permit-Commercial w/ Water Quality (+\$100/ac of site)	\$0.00	\$2,500.00
Grading Only Permit	\$150.00	\$100.00

Site Plan Resubmittal - w/ 4th plan submittal & each submittal thereafter	\$500.00	
Alt. Landscape Plan for Buffer or Tree Mitigation Plan	\$100.00	
Surety Fees		
	Planning	Engineering
Posting New Surety	\$0.00	\$250.00
Reduction of Surety	\$0.00	\$200.00
Replacement of Surety	\$0.00	\$150.00
Release of Surety	\$0.00	\$150.00

Misc. Stormwater		Planning	Engineering
Stormwater BMP Annual Maintenance Inspection by Responsible Party	\$0.00		\$300.00
Recordation of Maintenance Agreement	\$0.00		\$25.00
Flood Study Review (Reimbursement of actual cost to Town for consultant review)			

Miscellaneous Stormwater		Planning
Stormwater Utility Fee- Residential		\$0.00
Tier 1: ≤ 2,000 sq. ft (per year)		\$53.10
Tier 2: ≥ 2000 sq. ft (per year)		\$63.60
Stormwater Utility Fee-Non-Residential (ERU=2,060 sq. ft of impervious area/ERU)		\$3.38

MISCELLANEOUS		Planning
Emergency Recordings		\$100.00
Driveway Permit		\$100.00
Re-inspection Charge		\$75.00
Interim Occupancy		\$200.00
Attorney Fees (excluding tax foreclosures or other collections - per hr)		\$200.00
or reimbursement of actual cost to Town if higher fee		
Re-advertising fee (actual cost to Town)		\$0.00

Violations		Planning
General or UDO Citation (per day Civil Penalty)		\$100.00
Municipal Ordinance Citation (per day)		\$50.00

Animal Control		Planning
1st Offense		\$25.00
2nd Offense		\$50.00
3rd. and continuing offenses (per offense)		\$100.00

Curfew Violations		Planning
1st Occurrence (Letter to Parent)		\$0.00
2nd Occurrence		\$50.00
3rd Occurrence		\$100.00
4th Occurrence		\$250.00
5th Occurance		\$500.00

Copies		Per Page
8.5 x 11 (size A) (B&W)		\$0.10
8.5 x 14 (legal) (B&W)		\$0.25

11 x 17 (size B) (B&W)	\$0.35
8.5 x 11 (size A) color	\$0.25
8.5 x 14 (legal) color	\$0.35
11 x 17 (size B) color	\$0.50
17" x 22" (size C) (B&W)	\$10.00
22" x 34" (size D) (B&W)	\$15.00
34" x 44" (size E) (B&W)	\$20.00
Golf Cart Registration	Annual
Annual Registration	\$25.00
Subject Matter Expert Fee (TIA Review-Based on pre-determined scope of work)	
Subject Matter Expert Fee (Wireless Tower-Based on pre-determined scope of work).	
Subject Matter Expert Fee (Environmental-Based on pre-determined scope of work)	

Parks & Recreation Department Fee Schedule

Crooked Creek Park:		
	Resident	Non-Resident
Softball/Baseball field (per hour)	\$15.00	\$20.00
Softball/Baseball field prep (per field)	\$15.00	\$20.00
Lighting (per field)	\$15.00	\$20.00
Small Pavilion/Shelter (09:00 A.M. to 11:30 A.M.)	\$40.00	\$50.00
Small Pavilion/Shelter (12:30 P.M. to 03:00 P.M.)	\$40.00	\$50.00
Small Pavilion/Shelter (04:00 P.M. to 06:30 P.M.)	\$40.00	\$50.00
Small Pavilion/Shelter (All Day)	\$90.00	\$110.00
Medium Pavilion/Shelter (09:00 A.M. to 11:30 A.M.)	\$50.00	\$60.00
Medium Pavilion/Shelter (12:30 P.M. to 03:00 P.M.)	\$50.00	\$60.00
Medium Pavilion/Shelter (04:00 P.M. to 06:30 P.M.)	\$50.00	\$60.00
Medium Pavilion/Shelter (All Day)	\$100.00	\$120.00
Tournaments - Based on a daily rate 08:00 A.M. to 08:00 P.M.		
	Resident	Non-Resident
Athletic Field (per field per day)	\$150.00	\$150.00
Temporary Fencing (per field per day - include install)	\$100.00	\$100.00
Bag of Turface (per bag)	\$10.00	\$10.00
Maintenance Supplies (per tournament)	\$100.00	\$100.00
Chestnut Square Park		
	Resident	Non-Resident
Multipurpose Field (per hour)	\$15.00	\$20.00
Multipurpose field prep (per field)	\$25.00	\$30.00
Lighting (per field)	\$15.00	\$20.00
Tennis Court and Volleyball (per court per hour)	\$3.00	\$5.00
Small Pavilion/Shelter (09:00 A.M. to 11:30 A.M.)	\$40.00	\$50.00
Small Pavilion/Shelter (12:30 P.M. to 03:00 P.M.)	\$40.00	\$50.00
Small Pavilion/Shelter (04:00 P.M. to 06:30 P.M.)	\$40.00	\$50.00
Small Pavilion/Shelter (All Day)	\$90.00	\$110.00
Crossing Paths Park		
	Resident	Non-Resident
Grill/Picnic Area (Based on 4 hour-rental)	\$20.00	\$30.00
Entire Park (Based on 4 hour-rental)	\$100.00	\$150.00
Crooked Park / Dog Park		
	Resident	Non-Resident
Single Dog	\$0.00	\$50.00
Multiple Dogs (1st dog)	\$0.00	\$50.00
each additional dog (3 dog max.)	\$0.00	\$25.00
Additional Passes	\$10.00	\$10.00
Amusement Fee Half Day	\$20.00	\$20.00
Amusement Fee Whole Day	\$40.00	\$40.00
Food Vendor	\$30.00	\$30.00
Vendor Fees for event	Varies	Varies
Community Garden Facilities		
	Resident	Non-Resident
Annual Plot Fee	\$30.00	\$30.00
Facility Rental Fees:		
	Resident	Non-Resident
	502 C	For Profit
Civic Chamber Room (per hr - 3 hour minimum)	\$15.00	\$25.00

Civic Chamber Room (full day - 8 hrs)	\$90.00	\$125.00
Cultural Arts Room (per hr - 3 hour minimum)	\$25.00	\$35.00
Cultural Arts Room (full day - 8 hrs)	\$150.00	\$210.00
Large Community Room (per hour)	\$50.00	\$100.00
Large Community Room (full day - 8 hrs)	\$300.00	\$500.00
Large Community Room (w/Kitchen, hr)	\$30.00	\$60.00
*All rooms require a \$50.00 refundable deposit, room rentals w/ alcohol will have a \$100 refundable deposit		

Glossary:

Accounting System: The total set of records & procedures that are used to record, classify & report information on the financial status of an entity or fund during a specific period.

Accrual Basis: Method of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Adopted Budget: The official expenditure plan of the Town as authorized by Council for a specified fiscal year.

Ad Valorem Levy: Commonly referred to as property taxes levied on both real & personal property according to the property's valuation & the tax rate.

Amended Budget: A budget that includes Council authorized changes to the original adopted budget.

Appropriated Fund: Amount of fund balance appropriated as a Balance revenue for a given fiscal year, to offset operating expenditures that exceed current revenues.

Appropriation: An authorization from a governing body to make expenditures for a specific purpose.

Assessed Valuation: The total value of real estate & personal property as determined by tax assessors which is used as a basis for levying property taxes.

Benefits: Fed. & state mandated employee benefits & other Council approved programs such as health insurance.

Bond: A written promise to pay a specific sum of money plus interest w/in a specific period of time. The Town sells bonds primarily to finance the construction of new roads, major building facilities or purchase of land for parks.

Budget: A financial plan containing estimated expenditures & revenues to cover those expenditures for a specified period of time, usually a fiscal year.

Budget Ordinance: Legal instrument used by governing boards to establish spending authority for local governments.

Budget System: The total set of records & procedures that are used to record, classify and report information of the financial plan for an entity or fund covering a specific time period.

Capital Budget: A financial plan for projected capital projects containing estimated expenditures & revenues to cover those expenditures for a specified period of time usually a fiscal year.

Capital Expenditures: Related to the acquisition, Improvement expansion or rehabilitation of an element of the government's infrastructure.

Capital Improvement Program (CIP): A long range plan, which outlines proposed capital improvement projects & estimates the costs and identifies funding sources associated with those projects.

Capital Outlay: Expenditures budgeted to purchase fixed assets costing over an established figure w/ an expected useful life of at least three (3) years.

Capital Projects: Projects involving the purchase or construction of capital assets. Often a capital project encompasses the purchase of land and the construction of a building or facility. Design, engineering or architectural fees are often a part of a capital project.

Capital Project Fund: A fund used to account for the receipt & expenditures of resources used to purchase or construct major capital facilities.

Contingency: Appropriations for unanticipated expenditures usually controlled by the governing board.

Debt Service: Category of expenditures for payment of principal & interest on borrowed funds such as bonds or lease-purchased payments.

Debt Service Fund: A fund used to account for resources dedicated to the payment of principal and interest on general long-term debt.

Department: An organizational unit established by the Town to perform a group of related services & activities.

Encumbrances: A reserve of financial resources that will be used to pay for specified goods & services that have not yet been delivered.

Expenditures: The total amount of funds paid out by a government to acquire various goods & services.

Fiscal Year (FY): The period designated for the beginning & ending of transactions. NC State Statutes sets this period as beginning July 1 and ending June 30.

Fund: A fiscal & accounting entity having revenue & expenditures that are equal.

Fund Balance: The amount of resources remaining in a fund when revenues have exceeded appropriations for expenditures.

GAAP: An acronym meaning “Generally Accepted Accounting Principles”, which refers to a set of standard accounting rules & procedures used by governmental agencies to account for the receipt & expenditure of funds.

General Fund: That portion of a budget in a particular fund which is not supported by its own revenues, but is instead supported by general revenues such as the property tax.

Grants: A contribution by government or other organization to support a particular function or program.

Intergovernmental Revenues: A category of revenues that are derived from other governments in the form of grants, entitlements, shared revenues or payments in lieu of taxes.

LGC: The Local Government Commission is the financial “watchdog” for counties & municipalities in NC. The LGC is a division of the State Treasurer’s Office.

Modified Accrual: A method for recording the receipt & expenditure of funds in which revenues are recorded when the amount becomes measurable & available to pay current liabilities & expenditures are recorded when the liability is actually incurred.

Operating Budget: A financial plan for providing day to day costs of delivering Town services for a specified period of time, usually a fiscal year.

Personnel Costs: Category of expenditures for employee salaries, related taxes & benefits.

Powell Bill: A portion of the gasoline tax collected by the State of NC and restricted to be spent on the maintenance of Town’s streets.

Projected Budget: A planning budget that projects expenditures & revenues for some future fiscal year.

Property Tax: A tax levied on the value of real property set annually by Town Council to fund general governmental expenditures. Property tax is expressed as dollar value per \$100 of assessed valuation.

Property Tax Rate: The value expressed in the form of a dollar value per \$100 of assessed valuation that is used to generate the revenues necessary to fund governmental operations that are included in the adopted budget.

Revenues: The gross income received by a government to be used for the provision of programs and services.

Sales Tax: A tax levied on the taxable sale of goods levied by both the State and the County. NC Department of Revenue distributes the proceeds of the County levy to jurisdictions within the County.

Special Revenue Fund: Fund used to account for revenues that must be used for a particular purpose.

Stormwater Revenue: A utility fee collected by the Town residents & businesses based on the amount of impervious area on a property. Impervious area is any surface that prevents water from soaking into the ground.

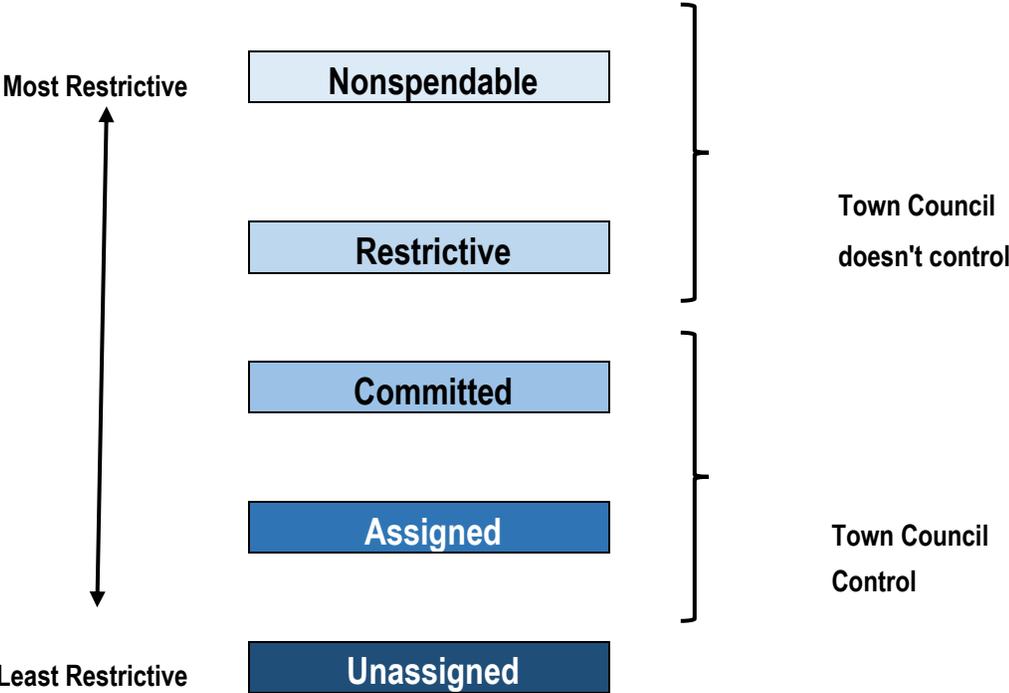
Taxes: Category of revenue derived from statutory authority to levy compulsory charges for the purposes of financing services for the common benefit. Examples include ad valorem property taxes and sales taxes.

Transfers: Movement of funds from one distinct accounting entity to another (typically between funds).

Appendix

Fund Balance Classifications & Explanations

In the governmental fund financial statement, fund balance is composed of five (5) classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent. The governmental types classify fund balance as follow:



Moody's Rating - Aa1

-

Calculation of Debt Limit	-
Assessed Value	3,984,247,231
Multiplier by State Limitation	0.08
Debt Limit	318,739,778

Calculation of Indian trail's Debt	-
Total Bonded at July 1, 2018	14,368,500
Less: Assets in Debt Services Reserves Available for	

Total Amount of Debt Applicable to debt Limit	14,368,500
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Legal Debt Margin	304,371,278
Streets	2,500,000
Old Monroe	9,500,000
Parks	2,500,000
Bonds Authorized and Used	14,500,000

History of Indian Trail Tax rate

Year	Rate	Year	Rate
1997 - 1998	\$0.100	2008 - 2009	\$0.145
1998 - 1999	\$0.100	2009 - 2010	\$0.145
1999 - 2000	\$0.100	2010 - 2011	\$0.145
2000 - 2001	\$0.080	2011 - 2012	\$0.145
2001 - 2002	\$0.080	2012 - 2013	\$0.145
2002 - 2003	\$0.080	2013 - 2014	\$0.185
2003 - 2004	\$0.080	2014 - 2015	\$0.185
2004 - 2005	\$0.080	2015 - 2016	\$0.185
2005 - 2006	\$0.080	2016 - 2017	\$0.185
2006 - 2007	\$0.100	2017 - 2018	\$0.185
2007 - 2008	\$0.150	2018 - 2019	\$0.185

Tax Rates

<u>Tax District</u>	<u>Tax Rate Per \$100</u>
City of Monroe	0.5863
Town of Wingate	0.4300
Town of Marshville	0.5100
Town of Pineville	0.3800
Town of Waxhaw	0.3600
Town of Davidson	0.3500
Town Matthews	0.3400
Town of Huntersville	0.3050
Town of Mint Hill	0.2700
Village of Lake Park	0.0230
Town of Stallings	0.2150
<u>Town of Indian Trail</u>	<u>0.1850</u>

FY17/18 Top Tax Payers (Property Tax Only)

Name of Tax Payer	Property Tax
Harris Teeter Inc.	70,027
Wal-Mart	43,388
Crossroads Holding LLC	33,986
Hanson Brick / Boren Clay	33,243
Stone Indian Trail / Sun Valley Cinema	26,644
Mar Flagstine LLC	25,920
Berry Tri - Plas Company	21,984
Radiator Specialty Co.	21,907
Benderson Development Co. Inc.	19,764
WC&C Inc.	18,974
Total:	315,837
-	
Public Utilities Taxpayer	Property Tax
Piedmont Natural Gas	28,009
Duke Energy	25,516
Union EMC	18,050
Total:	71,575